



# Agenda

## Central NSW Joint Organisation

### Board Meeting

### 22 August 2019

#### Members

<b>Cr G Hanger</b>	Bathurst Regional Council	<b>Cr J Medcalf</b>	Lachlan Shire Council
<b>Cr S Ferguson</b>	Blayney Shire Council	<b>Cr K Sajowitz</b>	Oberon Council
<b>Cr K Beatty</b>	Cabonne Council	<b>Cr R Kidd</b>	Orange City Council
<b>Cr B West</b>	Cowra Shire Council	<b>Cr K Keith</b>	Parkes Shire Council
<b>Cr P Miller</b>	Forbes Shire Council	<b>Cr M Liebich</b>	Weddin Shire Council

#### Attending

<b>Mr D Sherley</b>	Bathurst Regional Council	<b>Cr D Somerville</b>	CTW
<b>Ms R Ryan</b>	Blayney Shire Council	<b>Mr G Rhodes</b>	CTW
<b>Mr B Byrnes</b>	Cabonne Council	<b>Ms C Weston</b>	RDACW
<b>Mr P Devery</b>	Cowra Shire Council	<b>Mr S Harma</b>	RDACW
<b>Mr S Loane</b>	Forbes Shire Council	<b>Mr A Albury</b>	DPC
<b>Mr G Tory</b>	Lachlan Shire Council	<b>Mr P Evans</b>	OLG
<b>Mr G Wallace</b>	Oberon Council	<b>Ms J Bennett</b>	CNSWJO
<b>Mr D Waddell (Acting)</b>	Orange City Council		
<b>Mr K Boyd</b>	Parkes Shire Council	<b>Ms M Macpherson</b>	CNSWJO
<b>Mr G Carroll</b>	Weddin Shire Council	<b>Ms K Barker</b>	CNSWJO

It is advised that the next meeting of the Central NSW Joint Organisation meeting will be held Thursday 22 August in the Sunset Boulevard Conference room at the Parkes Services Club, 9-17 Short Street, Parkes **beginning at 10.00am**.

Please enter the Services Club from the back of the building from the car park. The car park is located off Caledonia Street.

Tea and coffee on arrival and all refreshments will be provided. Please contact Jenny Bennett on 0428 690 935 with any queries.

## Reports

# Agenda

**Special Guest: The Hon Mark Coulton – Minister for Regional Services, Decentralisation and Local Government, Assistant Trade and Investment Minister and Federal Member for Parkes.**

**Demonstration from Justin Johnson & Angela Hubbard Co-Founders of PHYZ X 2U - Mobile Physio Bus. A movement that transforms lives.**

**Speaker: Update from Regional Investment Corporation - Gavin Ovens, National Water Infrastructure Executive Manager and Bruce King, Chief Executive Officer.**

1. Election of Chair for the Joint Organisation Meeting 22 August in the absence of Cr J Medcalf
2. Opening of the Central NSW Joint Organisation Meeting 22 August
3. Acknowledgement of Country and Elders - Cr Ken Keith and Wiradjuri Elder Mr Robert Clegg
4. Apologies and applications for a leave of absence by Joint Voting representatives
5. Minutes..... 3
- 5a. Confirming the Minutes of the Central NSW Joint Organisation Special meeting 28 June 2019 held via teleconference..... 3
- 5b. Confirming the Minutes of the Central NSW Joint Organisation meeting 29 May 2019 held in the LGNSW Boardroom 28 Margaret Street Sydney..... 5
6. Matter in Progress..... 12
7. Disclosures of interests ..... 16
8. Chair's Minute(s) -Nil ..... 16
9. Reports on Committees ..... 17
  - a. Terms of Reference for the Regional Prosperity Subcommittee..... 17
  - b. Terms of Reference for the Central NSW Regional Water Subcommittee..... 18
10. Reports to Joint Organisation ..... 19
  - a. Regional Water..... 19
  - b. Administration of GMAC..... 24
  - c. Report on Electricity Essential Energy Service levels ..... 27
  - d. Rural Health Pro Partnership Proposal..... 31
  - e. WRI Event Sponsorship Proposal..... 33
  - f. Report to the Central NSW JO Strategic Plan and Statement of Regional Strategic Priority 2019/2020..... 35
  - g. Administration Update ..... 55
  - h. Financial and Compliance Report ..... 56
11. Notices of motions/Questions with notice
12. Confidential matters
13. Resolving into the Board and adoption of decisions
14. Conclusion of the meeting
15. Next meeting

# Reports

## 5. Minutes

### 5a. Confirming the Minutes of the Central NSW Joint Organisation Special meeting 28 June 2019 held via teleconference

#### Attendees, voting members in bold.

<b>Cr B Burke</b>	Bathurst Regional Council	<b>Cr P Phillips</b>	Lachlan Shire Council
<b>Cr S Ferguson</b>	Blayney Shire Council	<b>Cr K Sajowitz</b>	Oberon Council
<b>Cr A Durkin</b>	Cabonne Council	<b>Cr R Kidd</b>	Orange City Council
<b>Cr B West</b>	Cowra Shire Council	<b>Cr B Newton</b>	Parkes Shire Council

Mr D Sherley	Bathurst Regional Council	Mr K Boyd	Parkes Shire Council
Ms R Ryan	Blayney Shire Council	Mr G Carroll	Weddin Shire Council
Mr G Tory	Lachlan Shire Council	Cr D Somerville	Central Tablelands Water
Mr G Wallace	Oberon Council	Mr G Rhodes	Central Tablelands Water
Mr D Waddell (acting)	Orange City Council	Ms J Bennett	Central NSW JO
		Ms K Barker	Central NSW JO

#### Meeting opened 10.00am

#### 1. Election of Chair

<b>Resolved</b>	<b>Cr B West/Cr K Sajowitz</b>
That Cr S Ferguson Chair the Special Meeting of the CNSWJO Board 28 June 2019	

#### 2. Acknowledgement of Country

#### 3. Apologies applications for a leave of absence by Joint Voting representatives

Cr J Medcalf, Cr K Keith, Cr G Hanger, Cr P Miller, Cr K Beatty, Mr B Byrnes, Mr P Devery, Cr M Liebich

<b>Resolved</b>	<b>Cr B Burke/Cr R Kidd</b>
That the apologies for the Central NSW Joint Organisation Board special meeting 28 June 2019 listed above be accepted.	

#### 4. Minutes

##### 4a Noting the Minutes of the Central NSW Joint Organisation meeting 29 May 2019 held in the LGNSW Boardroom 28 Margaret Street Sydney

<b>Resolved</b>	<b>Cr R Kidd/Cr B West</b>
That the Central NSW Joint Organisation Board confirm/note the Minutes of the Central NSW Joint Organisation meeting 29 May 2019 held in the LGNSW Boardroom 28 Margaret Street Sydney.	

#### 5. Business Arising from the Minutes – Matters in Progress

<b>Resolved</b>	<b>Cr A Durkin/Cr K Sajowitz</b>
That the Central NSW Joint Organisation Board note the Matters in Progress, making deletions as suggested.	

#### 6. Disclosures of interests

Nil

# Minutes and Matters in Progress

**7. Chair's Minute(s)**

Nil

**8. Reports from Committees****Inter-council Cooperation****Procurement and Contracts Report**

<b>Resolved</b>	<b>Cr R Kidd/Cr B West</b>
That the Board note the report on Procurement and Contracts and	
<ol style="list-style-type: none"> <li>1. transfer existing contracts held by Forbes Shire Council on behalf of Centroc to the Central NSW Joint Organisation (JO), being <ul style="list-style-type: none"> <li>• Learning Management System – ELMO Software;</li> <li>• Traffic Control Training – Admire Workplace Safety, Australian Training and Consulting, and Dubbo Traffic Control;</li> <li>• Compliance Training – Allens Training, Australian Training and Consulting, TAFE, and Mines Rescue;</li> <li>• Procurement Support for Water Main Condition Assessment – Common Thread Consulting;</li> <li>• Asset Management Maturity Audit – University of Technology Sydney: Centre for Local Government; and</li> <li>• Management of Aggregated Electricity Procurement – Sourced Energy; and</li> </ul> </li> <li>2. endorse the procurement processes for the Auditing of Performance Monitoring Data and Water Main Condition Assessment as previously approved by GMAC to be conducted through the JO.</li> </ol>	

**9. Reports to Joint Organisation****Statement of Revenue and Budget 2019/2020**

<b>Resolved</b>	<b>Cr B Burke/Cr B Newton</b>
That the Board note the report on the Statement of Revenue and Budget and adopt the Statement of Revenue and Budget (the Statement) for 2019/2020.	

**10. Notices of motions/Questions with notice** Nil**11. Confidential matters** Nil**12. Conclusion of the meeting -** Meeting closed at 10:17**13. Next meeting of the CNSWJO Board is in Parkes 22 August 2019**

Page 2 is the last page of the Central NSW Joint Organisation meeting 28 June 2019

**5b. Confirming the Minutes of the Central NSW Joint Organisation meeting 29 May 2019 held in the LGNSW Boardroom 28 Margaret Street Sydney**

**Attendees, voting members in bold.**

<b>Cr G Hanger</b>	Bathurst Regional Council	<b>Cr J Medcalf</b>	Lachlan Shire Council
<b>Cr S Ferguson</b>	Blayney Shire Council	<b>Cr R Kidd</b>	Orange City Council
<b>Cr K Beatty</b>	Cabonne Council	<b>Cr M Liebich</b>	Weddin Shire Council
<b>Cr B West</b>	Cowra Shire Council	<b>Cr K Keith</b>	Parkes Shire Council

Mr D Sherley	Bathurst Regional Council	Mr G Rhodes	Central Tablelands Water
Ms R Ryan	Blayney Shire Council	Ms C Weston	RDACW
Ms H Nicholls (acting)	Cabonne Council	Mr A Albury	DPC
Mr G Tory	Lachlan Shire Council	Ms A Shaw	DPC
Mr S Loane	Forbes Shire Council	Ms J Bennett	Central NSW JO
Mr D Waddell (acting)	Orange City Council	Ms Meredith Macpherson	Central NSW JO
Mr K Boyd	Parkes Shire Council	Ms K Barker	Central NSW JO
Mr G Carroll	Weddin Shire Council	Ms C Griffin	Central NSW JO
Cr D Somerville	Central Tablelands Water	Ms P Ewing	Lachlan Shire Council

**Meeting opened 1.20pm, Chaired by Chair Cr John Medcalf**

- 1. Opening of the Central NSW Joint Organisation Meeting 29 May**
- 2. Acknowledgement of Country**
- 3. Apologies applications for a leave of absence by Joint Voting representatives**  
Cr K Sajowitz, Cr P Miller, Mr G Wallace, Mr B Byrnes, Mr P Devery

<b>Resolved</b>	<b>Cr S Ferguson/Cr B West</b>
That the apologies for the Central NSW Joint Organisation Board meeting 29 May 2019 listed above be accepted.	

**4. Minutes**

**4a Confirmation of the Minutes of the Central NSW Joint Organisation meeting 28 February 2019 in Orange**

<b>Resolved</b>	<b>Cr R Kidd/Cr G Hanger</b>
That the Central NSW Joint Organisation Board confirm the Minutes of the meeting 28 February 2019 in Orange.	

**4b Minutes of the Central NSW Joint Organisation meeting 2 May 2019 in Orange**

<b>Resolved</b>	<b>Cr B West/Cr G Hanger</b>
That the Central NSW Joint Organisation Board confirm the Minutes of the meeting 2 May 2019 in Orange	

**5. Business Arising from the Minutes – Matters in Progress**

<b>Resolved</b>	<b>Cr S Ferguson/Cr K Beatty</b>
That the Central NSW Joint Organisation Board note the Matters in Progress, making deletions as suggested.	

**6. Disclosures of interest**

<b>Resolved</b>	<b>Cr B West/Cr M Liebich</b>
That the Central NSW Joint Organisation Board note following disclosures of interest: Item 9(h) Orange 360 Bike Tourism Project Cr Scott Ferguson, Cr R Kidd, Cr K Beatty and Cr D Somerville	

**7. Chair's Minute(s) Emergency Services Levy Increase**

<b>Resolved</b>	<b>Cr S Ferguson/Cr R Kidd</b>
That the Board notes:	
<ol style="list-style-type: none"> <li>1. <ol style="list-style-type: none"> <li>a. That last December, the NSW Government enacted laws to provide better workers compensation coverage for firefighters who are diagnosed with one of twelve specific work-related cancers</li> <li>b. That in many areas of NSW, fire services are made up of elected and staff members of local government, and that local governments strongly support this expanded workers compensation scheme</li> <li>c. That as a result of these changes, the State Government has decided to implement the new scheme by charging local governments an increased Emergency Services Levy, without consultation</li> <li>d. That the expected increase in costs to local governments will be \$19m in the first year alone, and that there is little or no time to enshrine this charge in Council's 2019/2020 budgets</li> <li>e. That Local Government NSW has long advocated for the Emergency Services Levy to be significantly modified to ensure it is transparent, equitable and accountable.</li> </ol> </li> <li>3. That the Central NSW JO supports Local Government NSW's calls for: <ol style="list-style-type: none"> <li>a. the NSW Government to cover the initial additional \$19m increase to local governments for the first year and</li> <li>b. the NSW Government to work with NSW local governments to redesign the funding mechanism for the scheme to ensure fairness into the future.</li> </ol> </li> <li>4. Requests that General Managers liaise with Local Government NSW to provide information on: <ul style="list-style-type: none"> <li>• The impact on council budgets and</li> <li>• Council advocacy actions undertaken.</li> </ul> </li> <li>5. Requests that the Board write to the NSW Premier and NSW Interim Opposition Leader, NSW Minister for Customer Services, NSW Minister for Emergency Services, Minister for Local Government and Shadow Minister for Local Government, and local state member/s to: <ol style="list-style-type: none"> <li>i. call upon the NSW Government to fund the 12 months of this extra cost rather than requiring councils to find the funds at short notice when budgets have already been allocated</li> <li>ii. explain how this sudden increase will impact council services / the local community.</li> <li>iii. highlight that councils were not warned of the increased cost until May 2019, despite the new laws being passed in November 2018</li> <li>iv. explain that the poor planning and implementation of the increase is inconsistent with the Government's commitment to work in partnership with the sector</li> <li>v. ask the Government to work with local governments to redesign the implementation of the scheme to ensure it is fairer for councils and communities into the future.</li> </ol> </li> <li>6. Copy the following letter to Local Government NSW.</li> </ol>	

## 8. Reports on Committees

### a. General Managers' Advisory Committee – Consideration of the Central West and Orana Regional Plan recommendations to the Board

<b>Resolved</b>	<b>Cr K Beatty/Cr M Liebich</b>
<p>That the Joint Organisation Board note the report from the General Managers' Advisory Committee and</p> <ol style="list-style-type: none"> <li>1. Note the Minutes of the GMAC meeting 2 May 2019</li> <li>2. regarding the review of priority of the Central West and Orana Regional Plan, provide the following advice to the consultation process:</li> <li>3. That a significant number of activities that have not been completed may change the priority;</li> <li>4. From a land-use perspective the following are priorities:               <ol style="list-style-type: none"> <li>a. The need for some type of advice on buffering</li> <li>b. Aged care development where there is a suggestion that there should be a regional approach to demand</li> <li>c. Biodiversity control which is seen to be complex and driving more land clearing rather than managing it in the interest of stakeholders including the environment</li> <li>d. Data quality, particularly mapping and transport information</li> <li>e. Retail strategies and funding there-of</li> <li>f. The need for a strategic approach to derelict and potentially contaminated sites</li> <li>g. Housing strategies</li> <li>h. Guidance on naturally occurring asbestos</li> <li>i. Supporting aboriginal communities through the development process</li> <li>j. The inclusion of Activation Precincts</li> </ol> </li> <li>5. From a regional development perspective priorities include:               <ol style="list-style-type: none"> <li>a. Water security and drought are significant priorities</li> <li>b. Review tourism priorities subsequent to a meeting between DPE, DNCO and JO representatives where access for projects to be built in National Parks and the approach to wine and food tourism were identified as needing work</li> <li>c. Seek advice on in region grid capacity and its impacts on development particularly renewables</li> </ol> </li> </ol>	

### b. Drought Sub-committee - Progressing the recommendations of the Drought Issues Paper

<b>Resolved</b>	<b>Cr M Liebich/Cr K Keith</b>
<p>That the Board note the Report on the Drought Issues Paper authored by Western Research Institute and regarding its recommendations:</p> <ol style="list-style-type: none"> <li>1. Adopt the drought policy for the Central NSW Joint Organisation;</li> <li>2. Work with requisite State agencies and other peak regional bodies regarding drought preparedness with a report to be provided to the Board on options for resourcing better drought support and coordination at the local and regional level;</li> <li>3. Progress a business case for better investment in drought response and preparedness including seeking codesign with relevant State Agencies;</li> <li>4. Write to the Hon Mark Coulton, Member for Parkes and other elected representatives (as required), regarding extension of the time lines for round 1 and future rounds of drought funding for \$1m Councils' program; and</li> <li>5. Seek ongoing funding support from the Federal Government for the appointment of drought coordinators for the region.</li> </ol>	

**9. Reports to Joint Organisation****a. Regional Water**

<b>Resolved</b>	<b>Cr G Hanger/Cr B West</b>
That the Board;	
1. adopt the confidential report on Opportunities for Joint Organisations in Water Management in Regional NSW; and	
2. adopt the updated Communique between Central NSW Councils, Lachlan Valley Water and the Belubula Landholders Association.	

**b. Review of the Central NSW Charter**

<b>Resolved</b>	<b>Cr R Kidd/Cr B West</b>
That the Board note the report on the review of the Central NSW Charter; and	
1. Amend the Charter regarding the methodology for financial contribution for the Joint Organisation from:	
a. The annual financial contribution required to be made by each Member Council is to consist of:	
i. a base fee of the same amount for each Member Council; and	
ii. a capitation fee [based on the number population drawn from rate assessments].	
To:	
a. The annual financial contribution required to be made by each Member Council is to consist of:	
i. base fee of the same amount for each Member Council; and	
ii. a capitation fee [based on the number population drawn from ABS census figures].	
And	
Amend the Vision and Principles from	
Vision and principles	
a. The vision of the Organisation is set from time to time by the Board to reflect the collective regional priorities and aspirations of its Member Councils.	
b. At the date of adoption of this Charter the vision of the Organisation, as the successor to the regional organisation of councils known as Central NSW Councils (or Centroc) is for Central New South Wales to be a vibrant growing and welcoming place of seasonal landscapes recognised in the nation for its agricultural heart.	
To:	
Vision and principles	
a. The vision of the Organisation is set from time to time by the Board to reflect the collective regional priorities and aspirations of its Member Councils.	
b. In accordance with the Central NSW Joint Organisation Strategic Plan 2019/2020 the Vision is Central NSW is a vibrant, prosperous and welcoming place of seasonal landscapes that is recognised by the nation for its agricultural heart.	
c. In accordance with the Central NSW Joint Organisation Strategic Plan 2019/2020 the	
Principles guiding the organisation are:	
• Exercising leadership	
• Mutual respect	
• Demonstrating integrity	
• Thoughtful contribution	
• Acting in the public interest	



- Intergenerational equity
  - Timely and appropriate responsiveness
  - Willingness and commitment
  - Accountability and transparency
  - Sharing and positive intent
  - Adding value
2. That a Draft Charter be placed on the CNSWJO website within 30 days.

**c. Code of Meeting Practice for the Central NSW Joint Organisation Report**

<b>Resolved</b>	<b>Cr K Beatty/Cr S Ferguson</b>
That the Board adopt the Central NSW Joint Organisation Code of Meeting Practice.	

**d. Code of Conduct**

<b>Resolved</b>	<b>Cr K Keith/Cr M Liebich</b>
That the Board adopt the Model Code of Conduct	

**e. Structural, reporting and other arrangements to progress the Joint Organisation (JO) Strategic Plan**

<b>Resolved</b>	<b>Cr B West/Cr G Hanger</b>
That the Board note the advice regarding structural, reporting and other arrangements to progress the Joint Organisation (JO) Strategic Plan and	
1. With regard to State and Federal Parliamentary visits, hold its formal meeting the afternoon before;	
2. Regarding Portfolio Mayors, note that there are now only 4 priority areas those being	
a. Intercouncil cooperation	
b. Regional Prosperity	
c. Regional Water	
d. Transport and Infrastructure	
3. Retain Portfolio Spokespersons Cr Bill West (Regional Prosperity), Cr David Somerville (Regional Water), Cr Ken Keith (Transport and Infrastructure) and agree that the Chair of the Joint Organisation will be the Portfolio Mayor for Inter council Cooperation;	
4. Seek updated advocacy plans from each Portfolio Spokesperson, subject to feedback from members, regarding their priority;	
5. Note that an Executive is not contemplated in the Central NSW Joint Organisation structure;	
6. Agree that Special Meetings of the JO may need to be called from time to time to manage business between quarterly meetings;	
7. Receive a report on delegations to optimise the administration and leadership of the Joint Organisation;	
8. Note that GMAC will continue to meet quarterly and the Board will receive a report from GMAC including recommendations;	
9. Seek advice back from General Managers on their recommendations for the administration of GMAC;	
10. Note the new agenda and report format; and	
11. Note that the life of the Statement of Strategic Regional Priority is until the next Local Government election in September 2020.	

**f. Related Party Disclosures Report**

<b>Resolved</b>	<b>Cr M Liebich/Cr K Beatty</b>
That the Board adopt the Related Parties Policy and associated procedures for the Central NSW Joint Organisation	

**g. Central NSW Joint Organisation (JO) engagement with neighbouring councils**

<b>Resolved</b>	<b>Cr S Ferguson/Cr K Keith</b>
That the Board note the Report on the Central NSW Joint Organisation engagement with other councils.	

**A rescission motion regarding this issue and item number 7.3 of the motion moved 28 February 2019 was foreshadowed.**

**h. Administering of the Orange Bike Tourism Business Case Funding Proposal**

**Cr R Kidd, Cr K Beatty, Cr D Somerville and Cr S Ferguson declared a non pecuniary interest and left the room – volunteer directors of Orange 360.**

<b>Resolved</b>	<b>Cr B West/Cr G Hanger</b>
That the Board note the report regarding administering of the Orange Bike Tourism Business Case funding proposal and support the application for the Growing Local Economies program to fully fund a business case to be developed for an Orange Regional Bicycle Tourism project.	

**Cr R Kidd, Cr K Beatty, Cr D Somerville and Cr S Ferguson returned to the room**

**3.00pm meeting adjourned for a presentation from President of LGNSW Linda Scott and Chief Executive Tara McCarthy.**

**3.30pm meeting resumed**

**i. Draft Statement of Revenue and Budget**

<b>Resolved</b>	<b>Cr K Keith/Cr B West</b>
That the Board note the report on the Draft Statement of Revenue and Budget and	
<ol style="list-style-type: none"> <li>1. adopt the Draft Statement of Revenue and Budget (the Draft Statement);</li> <li>2. place the Draft Statement on Exhibition; and</li> <li>3. call a special meeting for 28 June to give consideration to adoption of the Draft Statement</li> </ol>	

<b>Resolved</b>	<b>Cr S Ferguson/Cr G Hanger</b>
That the Draft Statement of Revenue and Budget fee structure include fees for the Western Region Academy of Sport (WRAS) noting that the excellent annual reports from the WRAS continue to be provided.	

**j. Report to the Central NSW JO Strategic Plan and Statement of Regional Strategic Priority 2019/2020**

<b>Resolved</b>	<b>Cr K Keith/Cr G Hanger</b>
That the Board note the report to the Central NSW JO Strategic Plan and Statement of Regional Strategic Priority and	
<ol style="list-style-type: none"> <li>1. Receive a report on the Terms of Reference for the Regional Prosperity Subcommittee of both the Joint Organisation Board and the Regional Leadership Executive;</li> <li>2. Note advice on cost savings and grant acquisition will both transition across to the JO from Centroc and include advice as of May 2019 particular to the JO;</li> </ol>	

3.	Nominate members to form the working group reviewing tourism;
4.	Nominate members to form the working group reviewing the Matrix and developing policy going forward; and
5.	Note that advice is being sought from Minister Pavey on the formation of a Regional Water Committee including nomination of members from state agencies.

**k. Administration Update**

<b>Resolved</b>	<b>Cr G Hanger/ Cr K Beatty</b>
That the Board note the timeline for the implementation of the JO.	

**l. Financial and Compliance Report**

<b>Resolved</b>	<b>Cr K Keith/Cr G Hanger</b>
That the Board note the Finance and compliance report.	

**10. Notices of motions/Questions with notice Nil**

**11. Confidential matters Nil**

**12. Conclusion of the meeting - Meeting closed at 4.08pm**

**The next meeting of the Central NSW JO Board will be a phone hookup 28 June 2019 then Thursday 22 August 2019.**

**Page 7 is the last page of the Central NSW Joint Organisation meeting 29 May 2019**

## 6. Matter in Progress

<b>CENTRAL NSW JOINT ORGANISATION</b>		
<b>Action</b>	<b>By</b>	<b>Update</b>
<b>280219-CNSWJO-12-MOU Local Government</b> sign the Memorandum of Understanding with Local Government Procurement (LGP) and seek to codesign improvements to aggregated procurement with LGP in a best practice framework.	JB and KB	Meeting held with representative of LGP to progress continuous improvement Tuesday 30 April 2019. <b>Suggest deletion</b>
<b>290519-9e-Structural, reporting and other arrangements to progress the Joint Organisation (JO) Strategic Plan</b> 1. Seek updated advocacy plans from each Portfolio Spokesperson, subject to feedback from members, regarding their priority; 2. Receive a report on delegations to optimise the administration and leadership of the Joint Organisation; 3. Seek advice back from General Managers on their recommendations for the administration of GMAC.	JB	Were #4, 7 and 9 1– Underway 2- Underway 3– See report to this meeting – <b>Suggest deletion of item 3</b>
<b>290519-9f-Related Party Disclosures Report</b> adopt the Related Parties Policy and associated procedures for the Central NSW Joint Organisation	JB	Included in the Policy Manual. Advice is being sought from affected parties. <b>Suggest deletion</b>
<b>290519-9j-Report to the Central NSW JO Strategic Plan and Statement of Regional Strategic Priority 2019/2020</b> 1.Receive a report on the Terms of Reference for the Regional Prosperity Subcommittee of both the Joint Organisation Board and the Regional Leadership Executive; 2.Nominate members to form the working group reviewing tourism; 3.Nominate members to form the working group reviewing the Matrix and developing policy going forward.	JB	1.See report to this meeting. <b>Suggest deletion</b> 2 and 3. Feedback on membership is provided below. It is suggested that the respective Portfolio Mayors lead each review team as follows: Matrix – Cr Ken Keith, Grant Baker, Darren Sturgiss, Mark Dicker, Dirk Wymer Tourism – Cr Bill West, Rebecca Ryan, Megan Rodd, Dan Cove, Dave Waddell, Christine Weston On this basis meetings will be called subsequent to the Board meeting.
<b>COMMITTEE REPORTS</b>		
<b>Action</b>	<b>By</b>	<b>Update</b>
<b>290519-8b-Drought Sub-committee - Progressing the recommendations of the Drought Issues Paper</b> 1.Work with requisite State agencies and other peak regional bodies regarding drought preparedness with a report to be provided to the Board on options for	JB and MM	1.There is a lot of activity in this space. Most recently LGNSW has called for a drought summit 2 October. CNSW staff have agreed to be part of the working party. A meeting was held with Minister Marshall on 1 August to discuss recommendations from the WRI Issues paper and priorities for the region's

resourcing better drought support and coordination at the local and regional level; 2.Progress a business case for better investment in drought response and preparedness including seeking codesign with relevant State Agencies; 3.Write to the Hon Mark Coulton, Member for Parkes and other elected representatives (as required), regarding extension of the time lines for round 1 and future rounds of drought funding for \$1m Councils' program; and 4.Seek ongoing funding support from the Federal Government for the appointment of drought coordinators for the region.		communities. Follow up will be undertaken with his advisor Mr N Savage. 2.This is being progressed through the Prosperity Committee. 3.Correspondence has been sent, please request. 4.Feedback to date is negative in this regard. <b>Suggest deletion of item 4.</b>
<b>TRANSPORT</b>		
<b>Action</b>	<b>By</b>	<b>Update</b>
<b>231117-7a-Transport Infrastructure</b> 1.A subcommittee be formed to progress improvements to transport constraints in the region; 2.Develop a funding proposal to resource further activity; and 3.Advocacy to include reference to existing State commitments.	JB	Correspondence has been sent to members with regard to forming a regional subcommittee. Feedback is broadly that Mayors would fulfill this role. Interest more broadly will be sought through the Summit.
<b>280219-Board -7a-Transport</b> 1.take a collaborative approach with key State agencies in the development of a Freight Study for Central NSW by CSIRO, seeking appropriate funding accordingly. 2.a letter to be drafted in consultation with Penrith City progressing support for a safe swift link between Sydney and Central NSW to be signed by the "willing;" and 3.progress an "alliance of the willing" in support of a safe swift link between Central NSW and Western Sydney including case study material from industry.	JB	1. A pilot of the CSIRO Transit data is underway. 2. Correspondence sent. Dialogue with Penrith continues. 3. It is intended to progress this through the Summit identified in the Communication Plan for the JO.
<b>WATER</b>		
<b>Action</b>	<b>By</b>	<b>Update</b>
<b>281113 - 8b - Water Infrastructure</b> Develop a MoU with NSW Health.	MM	<i>November 2013- January 2019</i> – continuous efforts to progress this matter.  Building on the outcomes of the <i>Drinking Water Incident Workshop</i> it is proposed that an Incident Agreement with NSW Health be Progressed through the JO Regional Water Subcommittee with membership from State agencies. See report to this meeting.
<b>280219-7b-Board-Water Infrastructure Report</b>	MM	1. Underway. Correspondence sent to Mr Michael Blackmore. Further to his response

## Minutes and Matters in Progress

<p>1. Commend to the CWUA that it investigates the potential for a regional application to stream 2 of the revised Safe and Secure program for funding to procure consulting services to update CWUA member Council's Integrated water cycle management (IWCM) strategies; and</p> <p>2. Write to DoI water seeking clarification of the status of their IWCM Guidelines and assurance that IWCMs currently being revised by members will be assessed on existing guidelines and not updated guidelines as has been the case previously;</p> <p>3. After the election a water related-delegation meet with the appropriate Minister to discuss the opportunities the upgrading of Wyangala may create with the appropriate strategic support.</p>		<p>(30 July) work is underway detailing the value proposition for consideration by DPIE-Water</p> <p>2. Revised IWCM Checklist issued. <b>Suggest deletion</b></p> <p>3. Meetings being sought. See Report to this meeting. <b>Suggest deletion</b></p>
<b>TOURISM</b>		
<b>Action</b>	<b>By</b>	<b>Update</b>
<p><b>280219-Board-7f-Tourism Report</b> funding be sought through Destination Network Country and Outback to reduce the cost to LGA's;</p>	JB	<p>Agreement has been reached on DNCO funding event data capture. Other opportunities are being monitored where advice on co-funded training by DNCO was provided to the 6 August 2019 meeting in Millthorpe. <b>Suggest deletion</b></p>
<b>OPERATIONAL</b>		
<b>Action</b>	<b>By</b>	<b>Update</b>
<p><b>28062019 – 8 Report from Committees - Inter-council Cooperation - Procurement and Contracts Report</b></p> <p>1. transfer existing contracts held by Forbes Shire Council on behalf of Centroc to the Central NSW Joint Organisation (JO), being</p> <ul style="list-style-type: none"> <li>• Learning Management System – ELMO Software;</li> <li>• Traffic Control Training – Admire Workplace Safety, Australian Training and Consulting, and Dubbo Traffic Control;</li> <li>• Compliance Training – Allens Training, Australian Training and Consulting, TAFE, and Mines Rescue;</li> <li>• Procurement Support for Water Main Condition Assessment – Common Thread Consulting;</li> <li>• Asset Management Maturity Audit – University of Technology Sydney: Centre for Local Government; and</li> </ul>	KB	<p>1. Contracts signed and sent. 2. Procurement underway.  <b>Suggest deletion</b></p>

<ul style="list-style-type: none"> <li>• Management of Aggregated Electricity Procurement – Sourced Energy; and</li> </ul> <p>2. endorse the procurement processes for the Auditing of Performance Monitoring Data and Water Main Condition Assessment as previously approved by GMAC to be conducted through the JO.</p>		
<p><b>28062019-9-Reports to Joint Organisation - Statement of Revenue and Budget 2019/2020</b> adopt the Statement of Revenue and Budget (the Statement) for 2019/2020.</p>	JB	<p>Please see the amended version, available on website. <b>Suggest deletion.</b></p>

**7. Disclosures of interests**

To assist members in their correct consideration of business before them at the meeting, please give consideration to Section 451 of the Local Government Act, in relation to Declaration of Interest at meetings.

**8. Chair's Minute(s) -Nil**



## 9. Reports on Committees

### a. Terms of Reference for the Regional Prosperity Subcommittee

Portfolio Mayor: Cr Bill West of Cowra

#### Report by Jennifer Bennett, 8 August 2019

<b>Recommendation</b>
<b>That the Board adopt the Terms of Reference for the Regional Prosperity Subcommittee and note the balance of the report.</b>

#### Reason for Report

This report seeks adoption of the TOR for the Regional Prosperity Subcommittee of both the Regional Leadership Executive and the Joint Organisation.

#### Legislative, Policy and Risk Considerations

The Central NSW JO (CNSWJO) Strategic Plan was approved May 2019 and contemplates a collaborative approach to a regional development subcommittee. Discussion at the time including with State agency representatives Ms Anna Shaw, Deputy Director Regional Development Central West Far West and Mr Ashley Albury, Director DPC Regional – Central West and Far West has suggested there is support for exploring the potential of a pilot collaboration to inform other regions of NSW.

Intergovernmental collaboration is a function of JOs. To strengthen the relationship between the RLE and the JO in Central NSW there is an opportunity to codesign and administer a subcommittee of both the Regional Leadership Executive (RLE) and the Joint Organisation (JO).

The approach suggested by the Terms of Reference (TOR) will be Piloted to inform collaboration in other regions.

This report seeks adoption of the TOR where they have been provided RLE meeting 1 August for adoption. Where JO representatives were at a JO Chairs' forum meeting in Sydney, feedback from Mr A Albury is that the Pilot should proceed.

Please find attached draft TOR which outline the purpose, membership, reporting and administration of the subcommittee.

#### Financial Considerations

Nil at this time

#### Value to members

This collaboration will test the capacity of the RLE to resource and explore intergovernmental collaboration with the Joint Organisation. At this time the other committees of the JO are administered wholly by the JO.

#### Attachment/s

1. Draft Terms of Reference for the Regional Leadership Executive (RLE) Subcommittee – Regional Prosperity

# Reports on Committees

**b. Terms of Reference for the Central NSW Regional Water Subcommittee**  
**Portfolio Chair: Cr David Somerville of Central Tablelands Water**  
**Report by Meredith Macpherson, 15 August 2019**

<b>Recommendation</b>
<b>That the Board adopt the Terms of Reference for the Regional Water Subcommittee and note the balance of the report.</b>

### **Reason for Report**

This report seeks adoption of the TOR for the Regional Water Subcommittee of both the Regional Leadership Executive and the Joint Organisation.

### **Legislative, Policy and Risk Considerations**

The Central NSW JO (CNSWJO) Strategic Plan was approved May 2019 and contemplates a collaborative approach to a regional water subcommittee. The purpose of the subcommittee is to provide an on-going forum for inter-governmental cooperation on water planning for the Central NSW region to ensure urban water is integrated into the regional strategic planning framework to improve security and quality of supply for its communities.

This has good alignment with the Regional Leadership Executive (RLE) Statement of Outcomes where Strengthening Governance in Central West and Orana communities has working with JOs as its action. This document notes that discussion has begun with the Central NSW JO regarding improved water management and that there will be a greater focus on this work in Year 2.

Correspondence has been sent to Minister Pavey (15 May) requesting nominations. To date there has been no response. A report was sent to the RLE meeting on 1 August seeking nomination of State agency representatives to the Central NSW Joint Organisation Regional Water Committee. Feedback has also been sought on the draft TOR.

Please find attached draft TOR which outline the purpose, membership, reporting and administration of the subcommittee.

### **Financial Considerations**

Nil at this time.

Central NSW JO will administer this committee within existing resources.

### **Value to members**

The current drought is clearly demonstrating the challenges, particularly for larger settlements, in navigating the strategic, regulatory and funding frameworks in the interest of urban water security. This is even more apparent on the unregulated river system where both the Central NSW communities of Orange and Bathurst fall into this category.

While emergency water security action is being undertaken at the local and regional level, there are opportunities to improve communication, inform strategic work and support a more coordinated regional approach to a multi sourced strategy to longer term water security for the communities of Central NSW.

### **Attachment/s**

2. Draft Terms of Reference for the Central NSW Joint Organisation Regional Water Subcommittee

## **Reports on Committees**

**10. Reports to Joint Organisation****a. Regional Water****Portfolio Chair: Cr David Somerville of Central Tablelands Water****Report by Meredith Macpherson, 15 August 2019**

<b>Recommendation/s</b>
<p><b>That the Board;</b></p> <ol style="list-style-type: none"> <li><b>1. Endorse the development of policy and advocacy on the identified emergency water security projects (short-term and long term);</b></li> <li><b>2. Endorse the Chairs of the Regional Prosperity and Regional Water portfolios working together to optimise opportunities from the Wyangala Dam wall investigations for economic development and urban water security across the Lachlan catchment and develop further policy in this regard;</b></li> <li><b>3. Receive a report on the IPART recommendations in the Review of reporting and compliance burdens on Local Government;</b></li> <li><b>4. Note work with DPIE-Water and the RLE to integrate town water into the Regional Water Strategy; and</b></li> <li><b>5. Circulate advice to members monitoring the current opportunities and risks.</b></li> </ol>

**Reason for this report**

This report seeks the Board's endorsement for the:

- Development of policy and advocacy on the identified emergency water security projects (short-term and long term);
- Chairs of the Regional Prosperity and Regional Water portfolios to work together to optimise opportunities from the Wyangala Dam wall investigations for economic development and urban water security across the Lachlan catchment and develop further policy in this regard.

It also provides advice on;

- Work to ensure town water needs are integrated into regional water planning by the State through the development of Regional Water Strategies for the Macquarie and Lachlan catchments.

**1. Regional Drought Emergency Urban Water Supply Projects**

Members will be aware that the drought is now in unprecedented territory. Councils across the region have been working both individually and collectively on understanding their secure yield in these deteriorating conditions and how to best manage it.

Advice was provided to the Board via email on 14 June regarding water security for urban water utilities in the current climate. This followed attendance by JO representatives, Cr B West, Mr W Beatty, Ms J Bennett and Ms M Macpherson in a phone meeting of the State Government's Critical Water Advisory Panel (CWAP) on 12 June where it became clear that the State response to the drought affecting a number of our water utilities is not in step with urban water needs. Further, the disconnect between urban water security and the administration of water by the State is even more exacerbated in the unregulated river system.

Councils on the unregulated Macquarie including Orange, its linkages into Cabonne (Molong) and Bathurst are in need of rapid response on licensing arrangements (for both Councils and irrigators) and planning approvals to secure their urban water supplies.

The Regional Town Water Supply Coordinator, James McTavish has now coordinated meetings of senior state agency staff including from DPIE-Water, NSW Health, Planning and DPC with Bathurst and Orange Council officials on 7 and 8 August to talk about short and long-term water options.

Elsewhere around the region, advice is being sought on administration of the Fish River System where advocacy continues on piping a connection between the Duckmaloi Weir and Oberon Dam. For Councils on the Lachlan, the opening Water Allocation Statement for 2019-20 announced on 1 July confirmed that while delivery of General Security water is limited to 57% of the amount carried over on 30 June with the delivery of 43% suspended, for Towns and Stock and Domestic licences allocation remains at 100%. Despite water allocation, the actual delivery of water will be contingent on river operation matters.

[https://www.industry.nsw.gov.au/\\_data/assets/pdf\\_file/0017/234332/WAS-Lachlan-190701.pdf](https://www.industry.nsw.gov.au/_data/assets/pdf_file/0017/234332/WAS-Lachlan-190701.pdf)

Concurrently members have been engaging with the Department of Planning, Industry and Environment – Water’s, Safe and Secure Water Program Management team seeking funding under streams 1 and 2.

Regarding Stream 1, decisions are being made within the State on priority projects based on work undertaken by DPIE-Water, EPA and NSW Health who form part of an administrative panel (the panel) that meet quarterly. These may or may not have anything to do with water security and are projects within a “Business as Usual” funding model. It is understood there was a meeting of the panel regarding these projects the week beginning 17 June 2019. Office of Local Government (OLG) are providing representation to this panel and advice has been repeatedly sought from OLG on how to influence this process. To date there has been no response.

Regarding Stream 2, correspondence has been sent to Mr Michael Blackmore, Director Water Utilities, DPIE-Water and Minister Pavey, requesting funding for the JO to facilitate a regional approach to the procurement and coordination of Integrated Water Cycle Management strategies by its member Local Water Utilities. Discussions continue with DPIE Water on the value proposition for both JO members and the State Government from taking a regional approach particularly in addressing broader issues across local water utility boundaries such as providing town water security across the region and potential water scheme linkages.

There remain concerns amongst members that both Stream 1 and Stream 2 are likely to be unhelpful for Councils seeking emergency measures to shore up urban supply in the next 2 years. There may be some scope with a significant advocacy effort.

Of interest is that the recently released report from IPART on the Review of Reporting and Compliance Burdens on Local Government provides commentary on stakeholder feedback that IWCM is complex, costly, prescriptive and of limited benefit and should be removed from the Best Practice Framework. For the report [Click here](#).

The IPART recommendations as a whole are worth further consideration with a view to adapting policy and a report is suggested in this regard.

### **Regional Water Planning**

Correspondence from Deputy Premier Barilaro, provided as an attachment, has highlighted Regional Water Strategies are being fast tracked by DPIE Water for both the Lachlan and Macquarie catchments. DPIE Water are not taking submissions on this process at this time. It is anticipated that consultation will be held in the near future.

## **Reports**

Meanwhile correspondence from Mr Michael Blackmore, provided as an attachment, has advised that the NSW Government is looking to partner with an appropriate JO to pilot the framing and scoping of the first regional town water strategy. Funding proportion under the SSWP Stream 2 for regional town water strategies will be 75% or the average of the eligible funding proportions of all participating councils, whichever is greater. Further advice is being sought about this offer and verbal advice can be provided.

### Policy Advice

Following a presentation by Mr Michael Wrathall, Water Policy Coordinator – Drought (NSW Department of Industry- Lands & Water) to a combined meeting of the Water Utilities Alliance and Drought Sub-Committee in Parkes on 25 June, Alliance members met to discuss their emergency infrastructure (in the next 2 years) and non- infrastructure emergency needs (e.g. licensing and other regulatory instruments) based on the update from the State with a view to collective action and support.

Under the auspices of the Chair strategic work has been undertaken on emergency water projects including the feasibility of a regional network of pipelines to address town water needs for communities across the Central West.

The region is now reviewing a range of emergency short-term infrastructure and non-infrastructure projects needed to further shore up supplies in the unprecedented conditions.

Following is a list of emergency actions both infrastructure and non-infrastructure developed in consultation with members to ensure water supply to communities across the Central NSW region.

Appreciating the work undertaken in region to assure water in every Council, these projects recognise the need for a multiplicity of water sources and seek where possible to take advantage of thinking around the State on the need for better pipe linkages to the State-owned dams.

Infrastructure Project	Council/s	Timeframe
Condobolin Bore Field 2	Lachlan	9-12 months
*Bogan Gate to Condobolin Pipeline (or Condobolin to Forbes)	Lachlan	2 years
Full Replacement of B-section pipeline (Parkes Shire boundary to Tottenham)	Lachlan/Parkes	2-years
Strategic upgrade of B-section pipeline	Parkes	2-years
Gooloogong- Forbes- Parkes Pipeline	Parkes/Forbes	2-years
Bore Trunk Main Duplication	Forbes	2-years
Fourth Bore and pipeline.	Forbes	2-years
Fifth Bore and pipeline.	Forbes	2-years
Raising Lake Rowlands existing Dam wall to 880m RL	CTW	12 months
Building new 26,500ML Coombing Creek Dam downstream of existing Lake Rowlands Dam.	CTW	Longer-term
Blayney Well / Blue Hole water pre-treatment and associated pipeline to Blayney Water Treatment Plant	CTW	2-years
Lithgow to Regis Pipeline	CTW	2-years
*Cowra to Central Tablelands Water bi-directional pipeline	CTW/Cowra	2-years
Manildra to Molong Pipeline	CTW	2-years
Non-infrastructure- Modification to Licence Conditions – environmental flow releases from Suma Park Dam	Orange	12 -months
Non-Infrastructure – modification to Conditions of Approval to reduce pumping trigger for the Macquarie River to Orange Pipeline	Orange	12-months
Blackmans Swamp Creek Stormwater Harvesting Scheme Stage 2	Orange	2 years
River Intake -wet well augmentation	Cowra	By December 2019
*Wyangala Pipeline- pipe supply and access dead storage in the dam.	Cowra	2-years
Test Bores	Cowra	2-years

## Reports

Young- Cowra Pipeline (bi-directional)	Cowra	2 years
Potable water supply to Molong -connection to Orange town water supply	Cabonne /Orange	2 years
Borenore Dam	Cabonne	12 months
Equip town bore and construct pipeline	Cabonne	2-years
Duckmaloi River Water Harvesting Project	*WaterNSW Oberon/Bathurst	2-years
Pipeline connecting Bathurst through CTW to Wyangala Dam	Bathurst	2-years
*Ben Chifley to Bathurst pipeline	Bathurst	2- years
Winburndale Dam to Bathurst pipeline	Bathurst	2-years
Non-Infrastructure including access arrangements between Ben Chifley and Bathurst	Bathurst	6 months

*\*Note – these projects provide a network of pipelines that would provide emergency water supplies to towns across the region.*

In addition to the above, preliminary strategic work is underway on a potential longer-term solution that could provide urban water security and support for high value agriculture in the Lachlan Valley through the optimisation of the NSW Government’s investigations into the raising of the Wyangala Dam wall. Further advice will be provided shortly.

The key messages regarding the current emergency water infrastructure needs of the region are suggested:

- The region is looking for a 50-year plan that will potentially solve drought emergency urban water needs while also delivering a massive economic driver.
- The region has heard what Mr James McTavish has said re emergency projects and the need to ensure projects meet business as usual requirements.
- The region needs a project delivery vehicle that is action oriented to make things happen quickly.
- Local Government is the operational vehicle of choice to deliver urban water in Central NSW.

The above will inform a revised Advocacy Plan in development.

Advocacy for emergency short-term solutions also presents the opportunity to push harder for other projects that assure longer term security including the raising of the Wyangala Dam wall, the raising of Lake Rowlands and associated Lake Rowlands to Carcoar pipeline.

Given this is a rapidly moving area, having the Chairs for Water and Regional Prosperity offering oversight and providing advice to members and circulating advice on risks and opportunities is recommended.

### **Options**

The Board may choose to endorse the recommendations or seek some other approach.

### **Financial implications**

Nil at this time.

## **Reports**

### Value for member Councils

The prosperity of our region is closely tied to both healthy towns and a successful agricultural sector. Currently water security is limiting economic development in the towns, industry, mining and agricultural sectors of the Lachlan Valley. Options that offer substantive improvements for both urban water security and agricultural water security are supported by the Central NSW Council's Board.

Value for members	No.	Comments
Submissions		
Plans, strategies and collateral	1	Identification of Regional Drought Emergency Urban Water Supply Projects for advocacy to Government on the water supply needs of the region's communities. It is imperative in the current environment to reinforce ownership by Local Government of LWU.
Grants		
Compliance		
Data		
Media including social media		
Cost Savings		
Representation		
Opportunities		

### Attachment/s

3. Regional Drought Emergency Water Supply Projects- updated on 14 August 2019
4. Outgoing Correspondence to Michael Blackmore, 18 June- Regional IWCM Proposal
5. Correspondence to Minister Pavey 18 July, Thank-you and follow up advice
6. Correspondence from Deputy Premier, John Barilaro, Snowy Hydro Legacy Fund
7. Correspondence from Mr Michael Blackmore 23 July- SSWP Funding for Regional Urban Water Planning

## b. Administration of GMAC

### Report by Jennifer Bennett, 7 August 2019

Recommendation/s
<p><b>That the Board note the advice regarding the administration of GMAC and</b></p> <ol style="list-style-type: none"> <li><b>1. note the terms of reference for GMAC; and</b></li> <li><b>2. note that sponsoring General Managers for the priorities of the Joint Organisation Strategic Plan are</b> <ol style="list-style-type: none"> <li><b>a. Inter Council Cooperation – Greg Tory and Brad Byrnes;</b></li> <li><b>b. Regional Water – Gavin Rhodes, Kent Boyd and David Sherley;</b></li> <li><b>c. Transport and Infrastructure– Kent Boyd, Gary Wallace and Steve Loane;</b></li> <li><b>d. Regional Prosperity – Paul Devery, Orange General Manager (TBC), Glenn Carroll and Rebecca Ryan; and</b></li> </ol> </li> <li><b>3. note the sponsoring General Managers for the regional teams are as follows:</b> <ol style="list-style-type: none"> <li><b>a. Energy – Brad Byrnes</b></li> <li><b>b. Transport Technical Group – Kent Boyd</b></li> <li><b>c. IT – Greg Tory</b></li> <li><b>d. Tourism – Rebecca Ryan</b></li> <li><b>e. HR and Training – Dave Sherley</b></li> <li><b>f. Directors of Corporate Services – Steve Loane</b></li> <li><b>g. WHS – Paul Devery</b></li> <li><b>h. Planning – Gary Wallace and General Manager Orange (TBC)</b></li> <li><b>i. Water Utilities teams – Kent Boyd</b></li> </ol> </li> </ol>

### Reason for report

At the Joint Organisation (JO) Board meeting 29 May it was resolved inter alia that GMAC will continue to meet quarterly and advice is being sought from General Managers on the future administrative support role from GMAC to the JO Board.

A report on the administration of GMAC was subsequently considered by General Managers at their meeting 25 July 2019.

Discussion of this report has led to the development of the attached Terms of Reference which seek adoption.

### Legislative, Policy and Risk Considerations

The material difference between the ROCs and JOs is the mooted intergovernmental cooperation where other roles also include regional prioritisation, leadership and advocacy. JOs can also deliver other programming at their discretion.

This region has opted to include intergovernmental co-operation as one of four priorities where water, transport and regional prosperity are the others. The actions listed for the inter-council cooperation priority which involve Council operations are energy, procurement and training. It is also noteworthy that Council staff are involved to a greater or lesser degree in regional programming in roads, transport, water and sewer, planning, HR and tourism. Procurement is, or has been, a support function to other regional groups of Council staff to a greater or lesser degree for example Regional Directors of Corporate Services, IT and WHS & Risk.



Despite the strident advocacy undertaken by this region through the Pilot seeking to have recognition of the critical role played by General Managers reflected in the governance arrangements of JOs, the changes to the Local Government Act to enable JOs give General Managers no formal role.

At the same time General Managers' support has been identified as requisite to the success of the JO by members through the consultation process developing the JO Strategic Plan. This is a good fit with advice from other regions, a vast majority of whom have a GMAC. Namoi Unlimited, for example, had to institute a GMAC as the JO was failing without one.

This is reflective of the arrangements under the Local Government Act where GMs direct Council operations in line with Council resolve and delegation. When the JO seeks to engage with Council staff or resources it is at the discretion of the GM.

The Terms of Reference are made based on feedback through the JO strategy consultation, discussion with other JOs and feedback from JO staff.

This region has worked collegiately and successfully for decades leveraging sound engagement from General Managers.

### **Sponsoring General Managers**

Sponsoring General Managerships were discussed at the meeting of GMAC and are as follows:

- a. Inter Council Cooperation – Greg Tory and Brad Byrnes
- b. Regional Water – Gavin Rhodes, Kent Boyd and David Sherley
- c. Transport and Infrastructure – Kent Boyd, Gary Wallace and Steve Loane
- d. Regional Prosperity – Paul Devery, General Manager Orange (TBC), Glenn Carroll and Rebecca Ryan

General Managers also noted that under the recently adopted JO Strategic Plan a number of teams are not contemplated. These are in bold font below. General Managers have agreed to step up and provide the requisite level of support to the various teams where JO staff will provide support for activities for these teams as agreed by the Board. Each team will develop their own TOR should this be needed. Further advice on the rework of the various regional teams will be reported to GMAC.

Sponsoring General Managers for the regional teams are follows:

Energy – Brad Byrnes

Transport Technical Group – Kent Boyd

**IT – Greg Tory**

Tourism – Rebecca Ryan

**HR and Training – Dave Sherley**

**Directors of Corporate Services – Steve Loane**

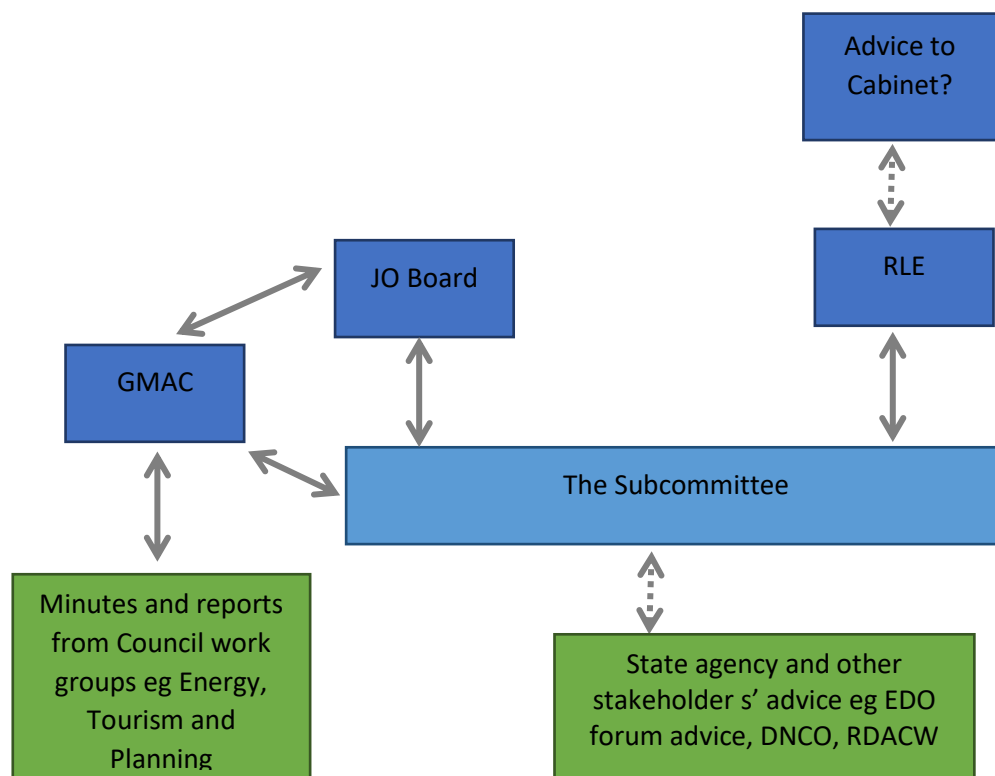
**WHS – Paul Devery**

Planning – Gary Wallace and General Manager Orange (TBC)

Water Utilities teams – Kent Boyd

**Fit of GMAC in the broader structure**

The following structure shows the fit of GMAC in the broader intergovernmental structure. The materiality of this structure is to ensure that reports from Council staff technical groups are reviewed by GMAC before they go anywhere else. This is to reflect the role of the General Manager under the Local Government Act.



**Value to members**

Please find elsewhere in this agenda advice regarding the value of the operational and other programming administered by GMAC.

**Attachment/s**

- 8. Draft Terms of Reference for the Central NSW Joint Organisation General Managers' Advisory Committee (GMAC)

**Reports**

**c. Report on Electricity Essential Energy Service levels**  
**Priority 1.3b – Electricity**

**Report by Jennifer Bennett and Kate Barker, 9 August 2019**

<b>Recommendation/s</b>
<p><b>That the Board note the report on Essential Energy service levels and approach Essential Energy:</b></p> <ol style="list-style-type: none"> <li><b>1. seeking regular reporting from Essential Energy about performance in our region against the full range of service levels it is required to meet under the Guaranteed Service Level Scheme and the AER’s revised Service Target Performance Incentive Scheme; and</b></li> <li><b>2. Proceed with a workshop with Essential Energy on improved service levels.</b></li> </ol>

### **Reason for this Report**

Essential Energy recently announced cuts to their workforce in regional NSW, impacting the Bathurst, Molong and Parkes depots, amongst others. This has caused a high level of concern from some councils who have already been reporting a decrease in service levels from Essential Energy where one recent example is taking 3 days to restore power to rural properties. Given advice in the media is that the current cuts are “Rounds 1 and 2” members are seeking to understand the challenges with a view to advocacy.

This report seeks to approach Essential Energy:

1. seeking regular reporting from Essential Energy about performance in our region against the full range of service levels it is required to meet under the Guaranteed Service Level Scheme and the AER’s revised Service Target Performance Incentive Scheme; and
2. Proceed with a workshop with Essential Energy on improved service levels.

### **Legislative, Policy and Risk Considerations**

Members are expressing concern that the level of service being provided by Essential Energy is insufficient to manage development and emergency response. Given recent announcements of first round cuts to staffing of 180 employees and a more recent second round where advice is being sought in this regard, there is a need to better understand the problem to inform purposeful advocacy.

### **Discussion**

#### **Essential Energy Cuts to Workforce in Regional NSW**

At the request of member councils, CNSWJO staff have sought feedback from all Councils on their concerns regarding service levels. There has been limited response and General Managers may be able to provide an update to the meeting.

Members will be aware that the service levels and pricing by Essential Energy is prescribed through the Australian Energy Regulation (AER) framework. After a number of determinations of well above CPI, a great deal of pressure came to bear on the AER. This included legislative changes to ensure that AER decisions could not be overturned as was the case with previous decisions.

Please find advice at this link on the guaranteed service level scheme

<https://www.essentialenergy.com.au/about-us/customer-and-regulatory-information/guaranteed-service-level-scheme>

Summary advice from this site is provided below:

**Connection on agreed date:** *If Essential Energy fails to provide a customer connection service (other than a connection service under Chapter 5A of the National Electricity Rules) on or before the date agreed between Essential Energy and a small customer or the customer's representative, Essential Energy must pay to the customer, as compensation for the delay, not less than \$60 for each day that elapses between the agreed date and the date by which the service is actually provided (up to a maximum total of \$300).*

**Time limit for energisation or re-energisation:** *This applies if a small customer is entitled to be provided with an energisation or re-energisation service by Essential Energy. Essential Energy must energise or re-energise the small customer's premises:*

- a) if the energisation or re-energisation request is made before 3.00 pm on a business day, by not later than the end of the next business day, or*
- b) if the energisation or re-energisation request is made after 3.00 pm on a business day, by not later than the end of the second business day following the day the request is made. Essential Energy and the small customer may agree on a period longer than the period specified in subclause (2) as the period within which the premises are to be energised or re-energised. Essential Energy is not required to energise or re-energise premises within a period specified by this clause if the relevant equipment is not in place to do so. Business day means a day that is not a Saturday or a Sunday or a day that is wholly or partly a public holiday.*

**Mandatory periods for de-energisation:** *If a retailer notifies Essential Energy that a small customer of the retailer wishes to arrange for de-energisation of the customer's premises, Essential Energy must de-energise the premises within two (2) days of the notice or within such further period as the customer requests. If a retailer notifies Essential Energy that the retailer wishes to arrange for de-energisation of the small customer's premises on grounds permitted under the National Energy Retail Rules, Essential Energy must de-energise the premises within two (2) days (not including any day that is a protected period within the meaning of Part 6 of those rules).*

**Disconnection notice:** *Essential Energy must issue a notice to a small customer when Essential Energy de-energises the customer's premises at the request of a retailer on a ground permitted under the National Energy Retail Rules. The notice must be in writing and contain the following information:*

- a) the matter for which the premises was de-energised*
- b) details of the telephone number of a contact person for the retailer*
- c) the arrangements that are required to be made by the customer for re-energisation of the premises, including any related costs payable by the customer*
- d) the dispute resolution procedures available to the small customer, including contact details for the Energy and Water Ombudsman.*

**Repair of faulty streetlights:** *If Essential Energy fails to repair faulty street lighting on or before the date agreed between a small customer and Essential Energy as the date by which the repair is to be completed, Essential Energy must pay to the customer, as compensation for the loss of illumination, not less than \$15. This clause applies to street lighting that is owned by Essential Energy or that Essential Energy is under a legally enforceable obligation to maintain, but does not apply to street lighting to which the service provider merely supplies electricity or connection services. This clause only applies to, or in respect of, small customers if the customer's premises abuts the part of the street that (but for the fault) would ordinarily be illuminated by the street lighting.*

**Interruption frequency and interruption duration:** *If your household or business experiences eligible supply interruptions then you can make a claim under the applicable GSL scheme. The minimum eligible supply interruptions for a single claim are:*

## Reports

**Interruption frequency** *Four interruptions, each of five hours duration within one financial year for a claim under the Interruption Frequency Standard. Please note that customers are entitled to a maximum of one payment per financial year under this standard.*

**Interruption duration** *A single interruption of 18 hours duration for a claim under the Interruption Duration Standard.*

*Not every interruption will be included when assessing your GSL claim, as some interruptions may be due to normal network operations or out of Essential Energy's control. The following will be excluded: Planned interruptions (scheduled by Essential Energy for maintenance or other work). Interruptions caused by the effects of a severe thunderstorm or severe weather (as defined by the Bureau of Meteorology). These effects may include the necessary operation of a circuit protection device, which interrupts supply to customers in areas not directly impacted by the severe thunderstorm or severe weather. An interruption within a region in which a natural disaster has occurred. Interruptions caused by third party actions, such as vehicle accidents or vandalism. An interruption resulting from a request or direction of an Emergency Service Organisation. A shortfall in generation. A failure or instability of the shared transmission system.*

*You must submit your claim request to us within three months of the relevant power interruption for the Interruption Duration Standard, or within three months after the end of the financial year for the Interruption Frequency Standard. We will advise you of the outcome of your claim in writing within one month of receiving your request, and include an explanation if your claim is ineligible. If you are eligible for a payment under the above Standards, you will receive an \$80 payment for each valid claim, with a maximum of \$320 payable to a customer, per household or business, within any one financial year. All payments will be by cheque made out in your name.*

More broadly, the AER has recently modified the Service Target Performance Incentive Scheme that the utilities have to report on to the AER each year: <https://www.aer.gov.au/communication/aer-modifies-distribution-service-target-performance-incentive-scheme-to-reduce-duration-of-supply-interruptions>

Meanwhile, some background research is being undertaken on the history of network charges on councils' electricity bills and the correlation of any price increases or decreases to levels of services, considering factors such as AER Pricing Determinations, legislation and imperatives placed on Essential Energy by the state Government. This will provide background to member councils to achieve a common understanding of the overall story to enable a collaborative approach to advocacy regarding the decrease in levels of service being experienced in regional NSW.

The suggested recommendation and approach for the report to be provided to the Board is twofold.

- 1. Write to Mr David Salisbury, the Executive Manager, Engineering at Essential Energy citing members have concerns about Essential Energy service levels**

It is understood that members have concerns across the range of services it delivers to our region (eg with respect to new projects/ connections, repairing supply outages and street lighting repairs / new projects). In this context, members have raised significant concern about the potential for a further deterioration of service levels as a result of the significant job cuts being implemented by Essential Energy.

This region is aware that the new NSW Public Lighting Code will require regular quarterly reporting to councils on service levels and would ask that Essential Energy sends a copy of those first quarterly reports to Central NSW Councils in October so that we can understand the full picture of service levels across our region. Also of great interest would be the annual performance reports being provided to councils in our region in the coming weeks for the 2018-19 year under the previous Public Lighting Code.

## Reports

More broadly, Central NSW Councils and our members are interested in accessing similar regular reporting about Essential Energy's performance in our region against the full range of service levels it is required to meet under the Guaranteed Service Level Scheme and the AER's revised Service Target Performance Incentive Scheme.

This would have two benefits:

- a. Sending a signal that members are carefully watching Essential Energy's performance; and
  - b. Giving you solid evidence to use in either escalating matters (eg with the AER, IPART, the Minister) or to challenge Essential Energy if their response is manifestly not reflective of what your members are seeing on the ground.
- 2. Work with Essential Energy to Improve Service Levels** A workshop was held in October 2018 with Essential Energy to commence a piece of work on increasing engagement and communication between councils and Essential Energy to improve service levels for all parties. Mr David Salisbury attended this workshop which was funded by Essential Energy. The recent announcement of job cuts highlights the need to continue to pursue the items raised at the workshop. The agreed actions from the meeting were:
- Short term – streetlighting issues, electric vehicles and a list of key contacts
  - Long term – put together a 'deep dive' team to begin working on some more strategic and planning issues

It was agreed that Centroc/CNSWJO and Essential Energy to meet and work on the short-term issues and resolve these as quickly as possible and to put together a team for the long-term planning, made up of the following:

- 2 x Directors of Planning
- x Engineers (from different sized councils)
- Mayor or General Manager
- Essential Energy

The focus for JO staff working with Essential Energy has been in streetlighting and by agreement with Essential Energy, the longer term agenda has been put on hold. Ramping up the broader strategic effort will have resourcing implications for member Councils and for the JO.

### **Value for members**

An informed collaborative approach to advocacy regarding energy distribution in Central NSW will have a greater impact than Councils working in isolation.

### **Financial Implications**

None at this time.

### **Attachment/s**

Nil

## **Reports**

#### d. Rural Health Pro Partnership Proposal

Report by Jennifer Bennett, 7 August 2019

Recommendation/s
That the Board note the Rural Health Pro Partnership Proposal, allow the Joint Organisation logo to be used on the website and commend to members they provide content to promote their communities as a destination of choice for health workforce.

#### Reason for this report

The Board has been approached by NSW Rural Doctors Network who are developing Rural Health Pro to help rural health professionals to realise their true professional potential and to lead a more balanced and fulfilling life - at work, at home and at play.

There is no cost to the Board to participate as it is focused on collaboration and engagement.

Please find following the Proposal from Ms Laura Hardaker, Workforce Engagement Manager Rural Doctors Network. A slide pack and the RDN Strategic Plan is provided for your information.

#### Background

Rural Doctors Network is a not-for-profit non-government charitable organisation and is the Australian Government's designated Rural Health Workforce Agency for health in NSW. RDN has built relationships and connected with key partners including corporations, government departments (federal, state and local), medical workforce services, Aboriginal communities, rural associations, media companies and iconic Australian brands to deliver Rural Health Pro, a first of its kind.

**Rural Health Pro:** Rural Health Pro is a personalised platform which will offer the user the experience to connect to people and communities who share a goal of keeping rural, remote and indigenous communities healthy. The platform can be tailored to the individual needs of health care professionals and presents them with information such as work opportunities, education and training development, location information, networking connections, rewards, support, wellbeing and rural news updates. It is an interconnected community of people and organisations who wish to build and sustain better health and wellbeing for all Australians.

#### Introduction Launch

Rural Health Pro (lite launch) will be presented at NSW Parliament House on Wednesday 18<sup>th</sup> September followed by an official launch in February 2020.

#### Participants:

At the time of the Parliament presentation, Rural Health Pro will have a database of approximately 2,000 members being made up of health professionals from the disciplines of Medicine, Nursing, Midwifery, Allied Health professionals, students, registrars, administrators, carers and other specialists with rural interests. After a major promotion and launch, it is envisaged that the database will grow significantly. The unique advantage of Rural Health Pro is that an individual will receive

their own applicable content which will support their requirements and connect them to relevant information.

Councils are being asked to provide content to support attraction and retention as their commitment to the partnership where the RDN will maintain the site. Further advice will be provided in due course.

**Partnering opportunity:**

The Rural Doctors Network invites participation in Rural Health Pro, a new digital platform that will connect and shape the future rural health care landscape.

Partnering will give access to dedicated and engaged primary health care professionals and can help achieve the following;

- Enhance and build profile and brand exposure in the health industry
- Connect with health professionals, their families and related health care organisations who are dispersed throughout rural and remote NSW
- Demonstrate commitment to supporting rural health
- Promote products and services
- Position brand amongst professions and other influential leaders and policy makers
- Partner with a network that is viewed as a major support for the rural and remote medical workforce

**Value for members**

Attraction and retention of health workforce is an ongoing priority for member Councils. This project seeks to address this issue using an integrated approach.

**Attachment/s**

9. Commercial in Confidence - NSW Rural Doctors Network – Rural Health Pro
10. NSW RDN Strategic Plan 2019-2022



### e. WRI Event Sponsorship Proposal

Report by Jennifer Bennett, 7 August 2019

<b>Recommendation/s</b>
<p><b>That the Board note the WRI Event Sponsorship Proposal and</b></p> <ol style="list-style-type: none"> <li><b>1. Commend to members they provide attendance to support the event;</b></li> <li><b>2. Provide in-kind assistance with promotion of the event;</b></li> <li><b>3. Sponsor the event as a Silver Sponsor at \$1250; and</b></li> <li><b>4. Under the auspices of the Chair, develop key messages for the event in line with existing policy.</b></li> </ol>

### Reason for this report

The Board has been asked to consider Sponsorship of the Western Research Institute (WRI) 20th anniversary event. WRI are hosting a "Big Ideas exchange" with the aim to gather big thinkers, entrepreneurs, business and community leaders to come together for a regional brainstorm.

### Legislative, Policy and Risk Considerations

The Board does not typically support funding proposals. However, members are asked to consider the proposal given there is opportunity in this event to work with other key influencers in region to explore the challenges of and opportunities for the JO in a broader context. Further, WRI has partnered with the JO in tourism data providing \$15K of funding per annum for two years.

Having said that, the budget is currently in deficit and the rules around funding of \$150,000 recently announced by the Minister for Local Government for JOs are yet to be understood.

### Options

The Board could seek to support the Proposal to a higher or lower level or not at all.

### Financial implications

The proposed costings are as follows.

<p><b>Gold Sponsorship - \$2,500</b></p> <ul style="list-style-type: none"> <li>• VIP seating at Big Ideas workshop.</li> <li>• Nominate 3 Big Thinkers to attend.</li> <li>• Feature in event information and presentation.</li> <li>• Acknowledgement as Gold sponsor in all promotional material.</li> <li>• Include promotional materials in event pack.</li> <li>• Opportunity to display banner at workshop and celebration.</li> <li>• Delegate list.</li> </ul>	<p><b>Silver Sponsorship - \$1,250</b></p> <ul style="list-style-type: none"> <li>• Nominate 1 additional Big Thinker to attend.</li> <li>• Acknowledgement as Silver sponsor in all promotional material.</li> <li>• Include promotional materials in event pack.</li> <li>• • Delegate list.</li> </ul> <p><b>Extras - \$1,000</b></p> <p>Pitch YOUR one big idea.</p> <p>The opportunity to discuss your one big idea with the leaders and thinkers in the room.</p>
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### **Value to members**

WRI is arguably the premier research institute in this region. A commitment to WRI demonstrates our ongoing commitment to their programming.

### **Attachment/s**

11. WRI proposal

**f. Report to the Central NSW JO Strategic Plan and Statement of Regional Strategic Priority 2019/2020**

**Report by Jennifer Bennett, Meredith Macpherson, Kate Barker, 9 August 2019**

**Recommendation/s**

**That the Board note the report to the Central NSW JO Strategic Plan and Statement of Regional Strategic Priority; and**

- 1. Amend the control for Risk 32 in the Risk Management Plan to “work with other JOs and relevant State agencies on a sustainable funding framework for the JO network and advocate as necessary;”**
- 2. Note that the TOR for the Regional Strategic Transport Group will be reviewed by the Group at their next meeting;**
- 3. Endorse the actions of the JO Chairs with regard to seeking funding and a sustainable framework for Joint Organisations;**
- 4. Support the suggested changes to the Terms of Reference for the JO Chairs Forum seeking to have one Chair elected for up to twelve months;**
- 5. Note that the funding agreement for the \$150K for the Joint Organisation announced by the Minister 30 July will be negotiated by the Chair between meetings; and**
- 6. Thank the Minister for Local Government for the funding seeking to apprise her of the value of the Joint Organisation to the State.**

**Reason for this report**

The Central NSW JO approved its Strategic Plan (the Plan) and Statement of Regional Strategic Priority 2 May 2019. Four priorities were identified for action. This report provides advice on progress on the Plan. Reports requiring more detailed advice to inform decision making are provided separately. These reports would include those reporting on challenges and opportunities identified as the Plan is delivered. Advice on progress of past resolve can be found in Matters in Progress.

**Legislative, Policy and Risk Considerations**

This legislative advice is provided for information.

*In June 2019 Minister Hancock introduced an amendment to the Local Government Act including two items relevant to JOs the Amendment Bill June 2019, that Minister Hancock introduced 4 June 2019.*

- *Schedule 1 [2] - increases to \$250,000 the threshold for the value of the estimated expenditure or receipt of an amount under a contract below which a council will be able to enter a contract without inviting tenders.*
- *(2D) A council may delegate a regulatory function to a joint organisation under a provision of this section whether or not the council is a member council of the joint organisation.*

Regarding risk, where risks are reviewed each quarter please request the risk register, where following there are six Very High Risks identified of 38 risks overall. These six Very High Risks are:

## Reports

## Central NSW JO GMAC Meeting 22 August 2019

Risk Number	Risk category	Risk	Risk Owner	Consequence	Inherent risks			Controls	Residual risks		
					Likelihood	Consequence	Rating		Likelihood	Consequence	Rating
17	Political	NSW Government underfunding JOs, heavy requirements for JO to deliver	Board	Unable to continue to operate JO	Possible	Severe	Very High	Early engagement with NSW Government about funding needs. Business case approach to determining funding level.	Possible	Major	Very High
18	Political	Miss opportunity to see how collaborations could work effectively	Board	Opportunity to engage differently with the NSW and Federal Government on how they want to engage may compromise the effectiveness of the JO. Use the process as a means to refresh engagement and understand stakeholder business better.	Likely	Major	Very High	Communications Plan in place. Specific program to determine how stakeholder WANT to be engaged and to learn about their strategies in order to see how they align with the JO's objectives.	Possible	Major	Very High
32	Performance	Long term viability and financial sustainability	Board	JO can't get sufficient funding to be able to meet liabilities.	Possible	Severe	Very High	Board adopts the Long Term Financial Plan which covers 10 years (IP&R requirement) and	Possible	Major	Very High
34	Performance	Allowing more cost shifting	Board	JO becomes a vehicle for the NSW Government to dictate via legislation more duties	Possible	Severe	Very High	Board considers all requests to undertake additional tasks and assesses against a business case that shows costs and value	Possible	Severe	Very High

## Reports

## Central NSW JO GMAC Meeting 22 August 2019

								for money considerations before agreeing to take on extra duties/responsibilities			
35	Performance	Privatisation of Water utilities – is it just another step on that process?	Board	Water Utilities Alliance is used by NSW Government to take over or to privatised water services compromising skills in member councils and revenue streams.	Possible	Severe	Very High	Board ensures relationships with NSW Government is developed to enable frank conversations on the transfer of any assets.	Possible	Severe	Very High
36	Member management	Managing members expectations, remember is a "child" of the members	Board	Members become dissatisfied with services or the role being taken by the JO.	Possible	Major	Very High	Board ensures it is aware of the members' satisfaction levels. Member involvement in development of the Strategic Plan and the services and projects approval processes for JO to deliver.	Possible	Major	Very High

## Reports

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**Central NSW JO GMAC Meeting 22 August 2019**

Risks 17, 18, 32 and 34 relate to the relationship with the State in the first instance. Every effort is being undertaken to engage with the State with a view to codesigning a sustainable funding framework. Please request more advice where this includes:

- Providing reports in line with Board Policy on the funding framework to meetings of Joint Organisations and State agencies;
- Consistent representation regarding Board Policy with key stakeholders; and
- Attending meetings of the Chairs of JOs, Executive Officers and with State agencies and providing representation.

There is widespread concern regarding both the viability of some Joint Organisations and the State response to this challenge. A workshop was held 30 May at Parliament House in Sydney where the Chairs met with the Deputy Premier, the Minister for Local Government and bureaucrats from Local Government and the Department of Premier and Cabinet. Please find the workshop notes attached. Advice on progress on the actions was sought 9 July from the OLG. Please request the response which was, in summary, to progress matters at the next round of JO meetings.

Chairs attending the workshop were disappointed that the funding issue was not substantively addressed at the workshop and subsequently wrote to the Minister. Please find the correspondence attached. Advice was provided to the Local Government sector from the Minister 31 July. Please find this attached.

Central NSW JO has written support correspondence demonstrating the value proposition and suggesting some programming for intergovernmental collaboration, please find this and the Minister's response attached.

Given the emerging most significant risk to JOs is around the network's sustainability, the control identified is to adopt a Long Term Financial Plan. Predicated on commitments from the State to support JOs in the funding framework, which are slowly being realised in an ad hoc manner, it is difficult to determine sustainability in the longer term at this time. It is recommended that the control for this risk be amended to "work with other JOs and relevant State agencies on a sustainable funding framework for the JO network and advocate as necessary."

To help manage the sustainability risk, 4 JOs Orana, Central NSW, Riverina and Riverina Murray have commenced work on a value proposition to the State. This was circulated to members 26 July and is provided as an attachment to this report. This proposition is being used within the JO network at this time to help inform policy development and while mostly aligning with Central NSW JO Policy, there are some deviations to allow for the differing views from the various JOs.

At the recent JO Chairs Forum 1 August (please find associated agendas and notes attached) the sustainability risk was explored and 4 Chairs have nominated to progress the issue representing all JOs. The Executive Officers met the next day. Advice from this meeting is also attached. Advice from the meeting is that there is a perception problem regarding JOs as 'not having the capacity to deliver value' across the network. This perception is neither State policy or reflected in discussion with key agency partners the JO is working with however is apparently presented in some areas of State government.

## Reports

## Central NSW JO GMAC Meeting 22 August 2019

Happily, the Minister for Local Government attending the JO Forum 1 August announced \$150,000 per Joint Organisation. Funding conditions are not known at this stage although appear to be project based. Please find attached the announcement from the Minister for Local Government.

Regarding 35, the risk perceived by members of an asset strip of water utilities is exacerbated by the drought as the State steps in to try and support Councils. Every effort is being undertaken to work with the State in a positive manner reflecting the capacity and capability of members working collaboratively in the Water Utilities' Alliance. Please see advice below on water.

Regarding risk 36, the policy of the Joint Organisation is that it is a creature of its members. Where the Communication Plan identifies a series of tactics including holding a Summit in the near future, members are welcome to seek presentations or other engagement with the JO Executive Officer. The report on GMAC administration elsewhere in this agenda sees communication from GMAC to councils manex or equivalent.

### Value to members

Value for members	Activity YTD	Activity this Quarter
Submissions	2	170619, IPC –Information Commissioner, Information and Privacy Commission NSW, draft revised Guideline1. For local councils on the disclosure of information contained in returns of interest of councillors and designated persons under the Government Information (Public Access) Act 2009 for consultation. 130819 – Funding submission to OEHL for Southern Lights Administration
Plans, strategies and collateral	5	NAMAF – Drafts reports prepared for all Tranche 1 Councils -Blayney, Cowra and Forbes Emergency Water Supply projects listing completed. Bridge Assessments – all councils have now received their reports for Tranche 1a and Tranche 2. A draft regional report is being developed. The Regional Food and Fibre Strategy is near completion and should be with members by the Board meeting. Transport Issues Paper developed with TfNSW and circulated for members feedback. Advice will inform TfNSW Integrated Transport Plan. 4 JOs collaborate on a document outlining the value to the State of JOs including a case study on this region's Bridge Assessment project.
Grants	\$63,118	\$63,118 for training delivered under funding by TAFE NSW to Cabonne Council & Orange City Council for the April to June 2019 quarter. Application to OEHL for funding for the Southern Lights Project.
Compliance	3	Compliance training courses delivered across the region: <ul style="list-style-type: none"> <li>GIPA (Intro and Advanced) - 37 participants</li> <li>Playground Inspection (Level 1) - 9 participants</li> <li>Traffic Control Training (TC, ITCP, PWZTMP) - 24 participants</li> </ul>
Data	2	Tourism data project through WRI Transit data through the Inland Rail project has been negotiated for the whole region.
Media including social media	1 plus please request the Excel Spreadsheet on tourism publications	1.1/8/19 Media Release NSW Rural Fire Service expansion in the region welcomed  Tourism PR for the 6 months January to June 30 2019 <ul style="list-style-type: none"> <li>The advertising value for the PR media generated in January-June 2019 is \$449,350. Highlights include a high-value broadcast promotion on Channel 7's 'Weekender Sunrise' for Forbes; features and social media with Not Quite Nigella.com;</li> </ul>

## Reports

## Central NSW JO GMAC Meeting 22 August 2019

		<p>Wine Selector's Life, Food, Wine; Fairfax Regional Media; Out and About with Kids; Australian Country Magazine and Broadsheet.com</p> <ul style="list-style-type: none"> <li>The equivalent public relations value for the media generated in Jan-June 2019 is \$1,348,050.</li> </ul> <p><b>Social Media</b></p> <ul style="list-style-type: none"> <li>Central NSW Joint Organisation Facebook Page – 297 likes 391 Followers</li> <li>Central NSW Tourism Facebook Page – 12,414 likes 12,799 Followers</li> <li>Screen Central Facebook Page – 294 likes 336 Followers</li> <li>Central NSW Connex Facebook Page – 625 likes 645 Followers</li> <li>Beyond the Range Facebook Page – 1,261 likes 1297 Followers</li> <li>Central NSW Tourism Instagram Page – 4,399 Followers</li> <li>Central NSW JO Twitter – 928 Followers</li> </ul>
Cost Savings	\$1.1m	<p>See cost savings table below for details. New contracts for the quarter include:</p> <ol style="list-style-type: none"> <li>Dam Surveillance</li> <li>Employee Assistance Program</li> <li>Restocking of First Aid Kits</li> <li>Supply and Delivery of Bulk Fuel</li> </ol> <p>4 JOs collaborate on the procurement of a Best Practice in aggregated procurement project reducing direct costs and adding collaborative value.</p>
Representation	29	<p>240519 - Opportunity for workshop with renowned foreign direct investment specialist DPC 290519 - Centroc/JO Board meetings 300519 - Round table discussions with Various Ministers 120619 – Critical Water Advisory Panel 130619 – EDO forum RDACW 130619 - CWUA meeting 200619 – EO of LGNSW and CNSWJO 250619 – Drought Sub-Committee/Regional Drought Emergency Water Supply Assurance Workshop 040719 - Transport for NSW L100 workshop: stakeholder engagement panel 'Working in Partnership' 050719 - Southern Lights / Essential Energy 120719 - Inland Rail Supply Chain Mapping Project Phase 1 – Workshop 170719 - Rural Health Pro Introduction and WNSW 2030 Project update. 170719 – Emergency Water Solution meeting 190719 - Wyangala and CWUA Business Plan meeting 240719 - Regional Integrated Transport Group 250719 - GMAC 260719 – Destination and Country Outback – Tourism Safari 290719 – Regional Water Security Strategy meeting 300719 – WHS/Risk Management Group meeting 310719 – Planners Group Meeting 010819 – Chair and EO met with The Hon Minister Marshall 010819 – Chair and EO – JO Chairs meeting 020819 – Southern Lights / Essential Energy 050819 – Inception Meeting Orange 360 Bike Project 060819 – Tourism Managers Meeting 070819 – CWUA Meeting &amp; Joint Orana Water Utilities Alliance meeting 080819 - AWA NSW Branch Conference- presentation &amp; panel participation</p>

## Reports



## Central NSW JO GMAC Meeting 22 August 2019

		120819 - Strategic Transport Group meeting 140819 - Workshop Regional transport enabling future economic growth
Opportunities councils have been afforded	9	<ul style="list-style-type: none"> <li>• Black spot funding support through RDA</li> <li>• Emergency water project</li> <li>• Two regional water association memberships and associated value</li> <li>• OEH funding program support</li> <li>• Transport for NSW Issues Paper response and associated meetings</li> <li>• RMS Live Traffic Pilot</li> <li>• Canberra tourism event through Cowra tourism</li> <li>• Bridge Assessment workshop and associated next steps</li> <li>• Advocacy for Funding for Regional Strategic Planning</li> </ul>

**Spend, Cost Savings and Funding**

The following tables have been updated to reflect the spend, cost savings and grant funding through the Joint Organisation between 1 July 2018 and 30 June 2019. The statistics are updated on a quarterly basis and are cumulative from the commencement of the JO in mid-2018.

The spreadsheet containing the raw data and calculations is available on request.

A broad explanation of the calculations of the spend, savings and funding is shown under the following headings.

There are non-member councils who purchase through the contracts, or have received funding through a regional program, however their statistics are not included in this reporting.

Central NSW JO GMAC Meeting 22 August 2019

## Spend

The following table reflects the spend by each member council under the various JO contracts. Where most have been included, electricity is still a work in progress and will more than double the overall spend. A breakdown of each category is as follows:

- Water Utilities Alliance Contracts: Pipe Relining, CCTV of Sewer and Stormwater, and Dam Surveillance.
- HR Contracts: Pre-Employment Screening, Online Training (and other HR Modules), Traffic Control Training, and Employee Assistance Program.
- WHS Contracts: Compliance Training
- Supply Contracts: Road Signs, Bitumen Emulsion, Coldmix Asphalt, Bulk Fuel, Linemarking Services
- Roads/Transport Contracts: Bridge Assessments
- RDOCS (Regional Directors of Corporate Services) Contracts: Printing and Mailing of Rates Notices
- Other Contracts: Asset Management Maturity Audit
- Training: Courses coordinated by Training Service

The breakdown is provided to give members an indication of what is included in the spend table, however will not be broken down for each report in future unless requested.

SPEND	Water Utilities Alliance Contracts	HR Contracts	WHS contracts	IT contracts	Supply contracts	Roads/ Transport contracts	Energy contracts	RDOCS contracts	Other contracts	Training	Total
Bathurst	\$87,123	\$71,190	\$0	\$0	\$1,095,954	\$48,149	\$0	\$22,698	\$10,576	\$10,038	<b>\$1,345,728</b>
Blayney	\$0	\$10,268	\$0	\$0	\$770,497	\$6,748	\$0	\$3,686	\$10,136	\$1,765	<b>\$803,100</b>
Cabonne	\$0	\$25,985	\$0	\$0	\$1,121,761	\$394,206	\$0	\$0	\$10,056	\$16,685	<b>\$1,568,692</b>
Central Tablelands Water	\$6,223	\$825	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	<b>\$7,048</b>
Cowra	\$6,223	\$33,525	\$3,000	\$0	\$729,581	\$41,271	\$0	\$0	\$10,576	\$30,110	<b>\$854,285</b>
Forbes	\$750,036	\$31,507	\$600	\$0	\$782,796	\$165,083	\$0	\$5,680	\$10,656	\$15,250	<b>\$1,761,608</b>
Lachlan	\$0	\$21,724	\$0	\$0	\$1,015,562	\$88,740	\$0	\$0	\$10,156	\$15,570	<b>\$1,151,752</b>
Oberon	\$0	\$15,718	\$0	\$0	\$567,927	\$34,392	\$0	\$8,780	\$10,136	\$390	<b>\$637,343</b>
Orange	\$95,040	\$124,948	\$1,780	\$0	\$686,715	\$13,497	\$0	\$16,333	\$10,676	\$29,695	<b>\$978,684</b>
Parkes	\$10,749	\$26,448	\$0	\$0	\$911,412	\$137,569	\$0	\$0	\$10,576	\$11,105	<b>\$1,107,858</b>
Weddin	\$6,223	\$0	\$0	\$0	\$113,581	\$60,996	\$0	\$0	\$0	\$4,270	<b>\$185,070</b>
<b>Total</b>	<b>\$961,617</b>	<b>\$362,137</b>	<b>\$5,380</b>	<b>\$0</b>	<b>\$7,795,786</b>	<b>\$990,651</b>	<b>\$0</b>	<b>\$57,176</b>	<b>\$93,544</b>	<b>\$134,878</b>	<b>\$10,401,168</b>

## Reports

## Savings

The following table shows the savings achieved by member councils through aggregated procurement and programming. The contracts columns comprise the list of contracts as detailed above.

The legal advice savings shown are calculated by allocating the amount spent by CNSWJO on legal advice for each contract or program to each participating council. Each time CNSWJO seeks legal advice relating to a contract or program, councils save by not having to each pay the equivalent amount. The cost of legal advice sought by CNSWJO is funded out of contract management fees and are not directly invoiced to members.

The participation in regional procurement column shows the savings achieved by members through aggregated procurement where each participating council is allocated \$4,000 in unbillable savings (staff time to develop tender documentation and assess responses), and \$1,000 in billable savings (cost of advertising etc.). This methodology has been used previously when calculating cost savings for Centroc members and was developed by LGP who estimates savings on regional procurement to be between \$10,000-\$20,000 per tender. A more conservative approach has been used to calculate CNSWJO member savings on regional procurement. For councils who form part of the tender evaluation panel, the unbillable savings of \$4,000 are not included as the staff assist with specification development and tender assessment.

The cost to members is calculated on a percentage of each CNSWJO staff member and their corresponding workload on procurement and contract management. This figure will be updated quarterly in line with the cost savings.

SAVINGS	Water Utilities Alliance Contracts	HR Contracts	WHS contracts	IT contracts	Supply contracts	Roads/ Transport contracts	Energy contracts	RDOCS contracts	Other contracts	Training	Legal advice re Procurement	Participation in regional procurement	Total
Bathurst	\$0	\$35,355	\$0	\$0	\$29,242	\$0	\$0	\$0	\$2,335	\$12,934	\$11,060	\$61,000	\$151,925
Blayney	\$0	\$12,933	\$0	\$0	\$34,929	\$0	\$0	\$0	\$0	\$3,934	\$7,962	\$54,000	\$113,758
Cabonne	\$0	\$14,622	\$0	\$0	\$41,056	\$0	\$0	\$0	\$1,985	\$28,890	\$9,726	\$57,000	\$153,278
Central Tablelands Water	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,009	\$24,000	\$33,009
Cowra	\$0	\$14,279	\$0	\$0	\$20,446	\$0	\$0	\$0	\$1,985	\$31,601	\$11,060	\$63,000	\$142,371
Forbes	\$0	\$12,569	\$0	\$0	\$43,598	\$0	\$0	\$0	\$1,985	\$18,164	\$7,962	\$58,000	\$142,279
Lachlan	\$0	\$24,700	\$0	\$0	\$38,665	\$0	\$0	\$0	\$1,985	\$3,353	\$7,962	\$62,000	\$138,664
Oberon	\$0	\$16,606	\$0	\$0	\$15,124	\$0	\$0	\$0	\$1,985	\$3,304	\$7,962	\$47,000	\$91,981
Orange	\$0	\$50,977	\$0	\$0	\$28,859	\$0	\$0	\$0	\$2,335	\$13,832	\$10,277	\$55,000	\$161,281
Parkes	\$0	\$10,900	\$0	\$0	\$39,129	\$0	\$0	\$0	\$1,985	\$12,724	\$10,460	\$50,000	\$125,198
Weddin	\$0	\$0	\$0	\$0	\$19,218	\$0	\$0	\$0	\$0	\$3,759	\$10,277	\$45,000	\$78,254
<b>Sub Total</b>	<b>\$0</b>	<b>\$192,940</b>	<b>\$0</b>	<b>\$0</b>	<b>\$310,266</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$16,580</b>	<b>\$132,495</b>	<b>\$103,717</b>	<b>\$576,000</b>	<b>\$1,331,998</b>
												Cost to members	\$213,034
												<b>Total</b>	<b>\$1,118,964</b>

## Reports

Central NSW JO GMAC Meeting 22 August 2019

## Funding

The funding table shown below shows the grant or other funding received by councils where a regional approach has been taken to the application or program. The breakdown of categories is as follows:

- Training – funding for water-related training from Training Services NSW
- WHS – funding for compliance-based training from Training Services NSW
- Roads/Transport – funding for bridge assessments from Infrastructure NSW
- Tourism – funding for a data project from Western Research Institute
- Other – funding for the Joint Organisation from the Office of Local Government

The breakdown is provided to give members an indication of what is included in the grant funding table, however will not be broken down for each report in future unless requested.

GRANT FUNDING	Water Utilities Alliance	Training	WHS	Roads/Transport	Energy	Tourism	Other	Total
Bathurst	\$0	\$9,000	\$0	\$48,149	\$0	\$3,000	\$30,000	<b>\$90,149</b>
Blayney	\$0	\$0	\$0	\$6,748	\$0	\$3,000	\$30,000	<b>\$39,748</b>
Cabonne	\$0	\$5,400	\$64,086	\$394,206	\$0	\$3,000	\$30,000	<b>\$496,692</b>
Central Tablelands Water	\$0	\$0	\$0	\$0	\$0	\$0	\$0	<b>\$0</b>
Cowra	\$0	\$27,711	\$0	\$41,271	\$0	\$3,000	\$30,000	<b>\$101,982</b>
Forbes	\$0	\$17,550	\$10,615	\$165,083	\$0	\$3,000	\$30,000	<b>\$226,248</b>
Lachlan	\$0	\$11,748	\$47,115	\$68,655	\$0	\$3,000	\$30,000	<b>\$160,517</b>
Oberon	\$0	\$900	\$0	\$34,392	\$0	\$3,000	\$30,000	<b>\$68,292</b>
Orange	\$0	\$22,950	\$9,460	\$13,497	\$0	\$3,000	\$30,000	<b>\$78,907</b>
Parkes	\$0	\$12,600	\$14,245	\$137,569	\$0	\$9,000	\$30,000	<b>\$203,414</b>
Weddin	\$0	\$0	\$0	\$60,996	\$0	\$9,000	\$30,000	<b>\$99,996</b>
<b>Total</b>	<b>\$0</b>	<b>\$107,859</b>	<b>\$145,521</b>	<b>\$970,566</b>	<b>\$0</b>	<b>\$42,000</b>	<b>\$300,000</b>	<b>\$1,565,946</b>

More detail on any of the above tables is available on request.

## Reports

## Financial implications

Nil

## Reporting to the Strategic Business Plan

Please find following an update on progress on the Strategic Business Plan adopted 2 May.

Include the following:

<b>Priority One: Inter-council co-operation</b>					
<b>1.1 Deliver cost savings and other value to member councils through aggregated procurement</b>					
<b>No.</b>	<b>Activity</b>	<b>By</b>	<b>Time frame</b>	<b>Key performance indicators</b>	<b>Update</b>
a)	<b>Determine the regional procurement activities of the JO</b>	EO	August 2019	Board determines procurement functions.	The 5 Year Procurement Plan is attached to this report and feedback from the Board is sought for procurement activities of the JO on a ongoing basis.
b)	<b>Develop best practice in aggregated procurement to share with other JOs</b>	EO	May 2020	Best practice procurement framework adopted by Board.	The first stage of the Best Practice in Aggregated Procurement (BPAP) has commenced with an RFQ for legal advice for enablement through the legislative framework. The RFQ is a collaborate approach between CRJO, CNSWJO, ISJO, RAMJO and RivJO.
<b>1.2 Governance arrangements enable inter-council co-operation</b>					
<b>No.</b>	<b>Activity</b>	<b>By</b>	<b>Time frame</b>	<b>Key performance indicators</b>	<b>Update</b>
a)	<b>Design and implement a robust governance framework that includes:</b> 1. JO organisational structure 2. Strategic Plan and Statement of Regional Priorities 3. Staff transferred to JO 4. Policies for organisational management 5. Financial processes and systems that offer controls, payroll,	EO	From May 2019	Board approves policies. Board adopts Strategic Plan and Statement of Regional Priorities. Staffing management systems in place and staff transferred to JO. Board advised financial systems in place. Board receives financial information and is able to resolve the organisation's viability on a quarterly basis.	1 and 2 complete Regarding 3 and 5- Civica has been approached with a view to Forbes providing support using Authority - but communication has been difficult. In the meantime, financial controls are in line with existing policy and procedure that has been audited annually. 4. Policies have been approved by the JO Board May 2018 and will be reviewed in November of this year. 6. Ongoing.

## Reports

	<p>monitoring of expenditure and reporting outputs sufficient for the NSW Audit Office annual audit</p> <p>6. Records management processes compliant with legislation</p> <p>7. Risk Management Plan</p> <p>8. Compliance reporting framework– calendar of reporting requirements to enable easy tracking of deliverables</p> <p>9. Delegations register</p> <p>10. Declarations of interest processes</p> <p>11. Designated persons identified and declarations secured</p> <p>12. Related parties reporting framework applied for annual statements processes</p> <p>13. Prepare format and processes for the annual reporting required for operational and financial issues.</p>		<p>Board advised records management is compliant.</p> <p>Board adopts risk plan and considers corporate risks at each Board meeting.</p> <p>Compliance framework developed and reported to Board on quarterly basis to provide assurance of process compliance.</p> <p>Declarations of interest made in format and timeframe that is compliant.</p> <p>Related parties reporting processes in place and accepted by external</p>	<p>7. See advice above on risk management in this report and please find attached.</p> <p>8. See Finance and Compliance Report – all good.</p> <p>9. Underway</p> <p>10. Complete</p> <p>11. Complete</p> <p>12. Sorting documentation back from members.</p> <p>13. Reporting format being reviewed.</p>
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**1.3 Members are provided with value for money from collaboration on energy related projects**

No.	Activity	By	Time frame	Key performance indicators	Update
a)	Southern Lights	EO	May 2020	Rollout of LEDs well progressed in the region commencing with Orange and Bathurst	<p>The application to DPC to fund the \$61.4m Southern Lights Project has been declined. The Southern Lights Group participants are looking at alternate funding options. The JO is working with councils due for a BLR in the 19/20 FY to discuss options.</p> <p>The Southern Lights Group is in the process of developing a default position for councils regarding the LED upgrade to assist councils when presented with options from Essential Energy.</p> <p>The Group continues to meet with Essential Energy regularly to progress the project.</p> <p>Funding for the collaboration is being sought from OEH.</p>
b)	Energy Management Program	EO	Ongoing	Quarterly reports to Board	Work is progressing with Sourced Energy on the procurement process for the supply of electricity for contracts

## Reports

					commencing 1 January 2020. All councils have now advised their participation in the renewable energy Power Purchase Agreement (PPA) component and have appropriate council resolutions in place. Advice received from Sourced Energy is that the group is likely to go to market in August where the prices are currently tracking downward.
c)	Electric Vehicles policy and toolkit	EO	Aug 2019	Members resolve policy and procedure	An EV policy has been developed and is being discussed by the working party, consisting of staff from Bathurst, Blayney and Parkes. The JO has recently engaged Everengi to develop a toolkit to assist Council staff and tourism operators to determine the type, size and location of electric vehicle (EV) charge stations. Work is expected to commence in early September. A meeting was held between the EO and TfNSW with a view to progressing destination charging. Further activity is being coordinated by Mr L Homann.
d)	Solar Panel and Battery Innovation	EO	Aug 2019	Board receives report regarding this opportunity for consideration	Interest has been expressed to take a regional approach to a solar and battery project. JO staff will send out an expression of interest to members to participate, specifically targeted at the Water Utilities Alliance, however will be open to all other areas of council. An alternate approach to the delivery of the regional energy program has been proposed, including the formation of an Energy Working Party, which would have carriage of this project. Work will progress once the structure of the working parties is finalised.
e)	Innovation in the energy market emergent opportunities	EO	Ongoing	Board receives reports on innovative approaches to the energy market for consideration	Councils have resolved to pursue a PPA as part of the electricity procurement process, which includes: Bathurst – 35% Blayney – 20% Cabonne – 20% Central Tablelands Water – 20% Cowra – 20% Forbes – 20% Lachlan – 20% Oberon – 20% Orange – 20% Parkes – 20%

## Reports

					Weddin – N/A as has no large contract sites besides streetlighting Hilltops – 20%
<b>1.4 Co-operation between JO and stakeholders that adds value for members</b>					
No.	Activity	By	Time frame	Key performance indicators	Update
a)	Involvement in the Chairs of Joint Organisations forum	Chair EO	Ongoing with review at June 2020	Board reports following meetings	Meetings were held 1 and 2 August. Please request all documentation. Further advice elsewhere in this report.
b)	Involvement in the Joint Organisations Executive Officers Group	EO	Ongoing with review at June 2020	Board reports following meetings	CNSWJO is working collaboratively with other JO EOs on three projects at the moment, Southern Lights, Best Practice in Aggregated Procurement and opportunities for JO's in the funding framework. Please request all associated documentation.
c)	Involvement in the Joint Organisations Executive Officers Group and Department of Premier Cabinet	EO	Ongoing with review at June 2020	Board reports following meetings	With machinery of govt. Changes, DPC no longer provided support to JO EO Group. Now being supported by OLG. JOEO meeting 2 August. Further advice above. Please request all documentation.
d)	Engagement with Local Government NSW and Australian Local Government Association on priorities for local government	Board	Ongoing	Board reports following meetings	President and CEO LGNSW meeting with JO 29 May and with JO Chairs 1 August. Conference for JOs and Drought 1 and 2 October facilitated by LGNSW. Central NSW JO providing support.
<b>1.5 Deliver cost savings and other value to member councils through co-ordinated training</b>					
No.	Activity	By	Time frame	Key performance indicators	Update
a)	Co-ordinate training for courses in the Region	EO	Ongoing with review at June 2020	Number of Courses Number trained Savings provided to members	Since June 2019 the following public courses have been delivered: <ul style="list-style-type: none"> <li>• GIPA (Introduction) <ul style="list-style-type: none"> <li>○ 20 participants</li> <li>○ \$12,904 savings</li> </ul> </li> <li>• GIPA (Advanced) <ul style="list-style-type: none"> <li>○ 17 participants</li> <li>○ \$9,707 savings</li> </ul> </li> <li>• Playground Inspection L1 <ul style="list-style-type: none"> <li>○ 9 participants</li> <li>○ \$6,959 savings</li> </ul> </li> </ul>
b)	Collaborate with State agencies to deliver funded, tailored accredited	EO	Ongoing with review at June 2020	Number of staff trained to accreditation level Number of courses	Discussions are being held with Training Services NSW and TAFE regarding funding options for the 40 staff from 9

## Reports



	training in Region with a focus on water.			Number of state agencies engaged Amount of funding	member councils plus Hilltops who have expressed interest in participating in the wastewater training project.
c)	Administer and review the Online Training Program	EO	Ongoing with review at June 2020	Number of staff trained Number of courses Savings provided to members	Members are currently implementing additional modules including Onboarding, Recruitment and Performance.

**Priority Two: Regional Prosperity**

**2.1 Initiatives to grow population and increase the visitor economy**

No.	Activity	By	Time frame	Key performance indicators	Update
a)	Review CNSW Tourism service provided by JO with consideration of future services in light of the offerings from Destination NSW Country and Outback	Tourism Working Party	Nov 2019	Tourism Working Party review report.	Membership advice provided in Matter in Progress. A meeting of the Working Party will be called subsequent to the Board meeting.
b)	Visitor economy statistics at LGA level in place and longitudinal reporting provides key data for regional tourism development	EO	Dec 2019 and then Aug annually	Visitor economy statistics developed.	WRI engaged and attended the Tourism Group meeting on 6 August 2019. Advice is also being sought from Industry.
c)	Outputs from the MoU with RDA Central West (RDACW) are delivered including policy development on NBN, business retention and new entrants monitoring and regional data collation	EO	Nov 2019 and ongoing	Board receives reports on MoU outcomes achievements on quarterly basis.	MoU was signed at the May 2019 Board meeting. The Hon Adam Marshall was a witness to the signing.  RDA Central West attended the Tourism Group meeting on 6 August 2019.
d)	Regional promotion plans for opt in by members developed to advertise regional attributes for business relocation and liveability of the Region	EO	Nov 2020	Liveability promotional campaign for relocation for participating members delivered.	A scoping report will be provided in due course.

**2.1 Initiatives to grow population and increase the visitor economy**

No.	Activity	By	Time frame	Key performance indicators	Update
e)	Advocacy Plan to engage on key regional service and utility areas is undertaken including: <ul style="list-style-type: none"> <li>Health: ensuring the needs of services across the region are known to the NSW and Federal</li> </ul>	Board	Aug 2019 for Advocacy Plan and then implementation ongoing	Board adopts Advocacy Plan. Board receives regular reports on activities in the Advocacy Plan.	Advocacy plans are with stakeholders for review.

**Reports**

	<p>Governments, supporting a medical school in the Region, improvement to regional service levels</p> <ul style="list-style-type: none"> <li>• Education</li> <li>• Telecommunications: delivered in collaboration with RDACW</li> <li>• Energy</li> <li>• Transport and Infrastructure</li> <li>• Regional Growth</li> <li>• Water: including urban water management and funding</li> <li>• Policing</li> <li>• Agriculture</li> </ul>				
f)	Develop policy regarding the use of the Central NSW Infrastructure Matrix	Transport and Infrastructure Working Party	Nov 2019	Board receives report.	Membership advice provided in Matter in Progress. A meeting of the Steering Committee will be called subsequent to the Board meeting.
<b>2.2 Regional industry and population sustainability and growth planning across the Region</b>					
<b>No.</b>	<b>Activity</b>	<b>By</b>	<b>Time frame</b>	<b>Key performance indicators</b>	<b>Update</b>
a)	Review progress of the implementation of the Central West and Orana Regional Plan	Planners Group	July 2019	Regional Prosperity Committee receives regular reports on progress against the Regional Plan.	Planners Group met 31 July 2019. Please request notes. DCMC for the Regional Plan held by phone 30 July. Please request associated documentation.
b)	<p>Codesigned Regional Plan for Prosperity with priorities to include:</p> <ul style="list-style-type: none"> <li>• Services, particularly health and education</li> <li>• Agriculture</li> <li>• Land Use Planning</li> <li>• Special Activation Precincts</li> <li>• Tourism</li> <li>• Energy</li> <li>• NBN</li> </ul>	Regional Leadership Executive sub committee – chaired by Central NSW Mayor Planners	May 2020	Sub- committee formed. Codesigned Plan reported to Board.	TOR to this meeting. See report elsewhere.

## Reports

	<ul style="list-style-type: none"> <li>• Transport</li> <li>• Water</li> <li>• Quality data on population, transport, water, tourism</li> </ul>	Working Party			
c)	<p>In light of the size and impact of the agriculture sector across all member areas the regional support needs for sustainability of the Agricultural sector are monitored including:</p> <ul style="list-style-type: none"> <li>• Consideration of drought preparedness capacity building processes</li> <li>• Report on program opportunities to Board subsequent to the delivery of the Central West Food and Fibre Plan</li> <li>• Grant opportunities</li> </ul>	Executive Officer	August 2019 and ongoing	Board receives report on the sustainability issues impacting on the Agriculture sector.	<p>See separate report to the meeting on drought. Central West Food and Fibre Strategy near completion.</p> <p>Recent OEH, Increasing Resilience to Climate Change grant program - Round 2. Advice is being sought from the Dept. on potential drought response support from this region.</p>
<b>2.3 Heritage, cultural advantages and land use regional planning processes</b>					
<b>No.</b>	<b>Activity</b>	<b>By</b>	<b>Time frame</b>	<b>Key performance indicators</b>	<b>Update</b>
a)	Regional land use planning strategic needs to support key attributes of the Region including heritage and culture	Planners Group	Jul 20	Quarterly reports to the Regional Prosperity Committee	This is being progressed through the regional plan at this time.
b)	Identification and reporting on Regional planning matters.	Planners Group	As issues arise	Quarterly reports to the Regional Prosperity Committee	No advice at this time – the focus of the group has been the review of Central West and Orana Regional Plan
<b>Priority Three: Regional Transport and Infrastructure</b>					
<b>3.1 Transport connectivity planning</b>					
<b>No.</b>	<b>Activity</b>	<b>By</b>	<b>Time frame</b>	<b>Key performance indicators</b>	<b>Update</b>
a)	<p>Monitor and actively engage in the TfNSW Central NSW Landuse and Transport Plan and other strategic opportunities – seeking:</p> <ul style="list-style-type: none"> <li>• Assessment of neighbouring regional transport networks and connections</li> <li>• Regional air services needs: including service levels and access to/from</li> </ul>	TfNSW Transport and Infrastructure Working Party	July 2019 and ongoing	<p>Review of Terms of Reference</p> <p>Number of regional priorities recognised in the TfNSW Central NSW Landuse and Transport Plan</p> <p>Board reports on advocacy activities on transport initiatives.</p>	<p>Meetings are being scheduled in and out of the region working closely with Mr L Homann of TfNSW which is facilitating not only the strategic strategy but short term opportunities such as Councils accessing the Live traffic platform and the EV opportunities.</p> <p>Given this is the first place based integrated transport Land use strategy being undertaken in regional NSW the EO was asked to present to the 100 leader group of the new</p>

## Reports

	<p>Kingsford Smith Airport, access to Canberra Airport for export to international market opportunities and monitoring of opportunities with Badgerys Creek airport development, growing role for airports in region for passenger and freight</p> <ul style="list-style-type: none"> <li>• Regional rail network needs: including Blayney- Demondrille line and leveraging the Inland Rail</li> <li>• Regional road network needs: including connectivity to the National Logistics Hub in Parkes, safe and swift access to Sydney/ ports/Canberra</li> </ul>				<p>transport cluster. Please request a verbal update. The issues paper for the Central NSW Land use plan has been provided to members for comment.</p> <p>The next meeting regarding this process is 16 August.</p>
b)	Provide regional transport planning analysis with a focus on freight	Transport and Infrastructure Working Party	Feb 2020	Report to the Transport and Infrastructure Committee.	Mr J Zannes is leading a request for this region to pilot the CSIRO freight data project at no cost to members. This will be progressed through the Roads and Transport Technical Committee.
c)	Identify opportunities for regional program funding and report on emergent transport issues	Transport and Infrastructure Working Party	Ongoing	Reports to the Transport and Infrastructure Committee.	The recent meeting of the Strategic Transport Group was 12 August 2019. Please request notes. The current effort is embedding the variation for the 100% State funded bridge assessment program. This project will see funding of 159 bridges across 10 member councils plus Upper Lachlan where a total of \$1.08m was received.
d)	Review the Roads and Transport Technical Committee Plan	Transport and Infrastructure Working Party	May 2020	Report to Transport and Infrastructure Committee.	This will commence subsequent to the collaborative strategic effort with TfNSW led by Mr L Homann.
<b>3.2 Infrastructure planning</b>					
<b>No.</b>	<b>Activity</b>	<b>By</b>	<b>Time frame</b>	<b>Key performance indicators</b>	<b>Update</b>
a)	Maintain the transport and infrastructure priority matrix	Transport and Infrastructure	1 workshop per year with quarterly review	Report to the Transport and Infrastructure Committee.	General Managers will review the current list at their next meeting.

## Reports

		ure Working Party			
<b>Priority Four: Regional Water</b>					
<b>4.1 Regional water network planning and best practice skills development</b>					
No.	Activity	By	Time frame	Key performance indicators	Update
a)	Form a Regional Water Committee from member council and Regional Leadership Executive Group participants	Board	July 2019	Formation of the Regional Water Committee.	A report was tabled at the RLE meeting 1 August seeking membership and including a draft TOR. See separate Report to this meeting for advice on progress.
b)	Regional water infrastructure planning developed to improve urban water quality and security.	Regional Water committee	Mar 2020	Report to Board.	See separate Regional Water Report for advice on infrastructure and non-infrastructure projects and planning underway to ensure town water supply to communities across the Central NSW region.
c)	Deliver best practice compliant drinking water	Water Utilities Alliance	Ongoing	Report to the Regional Water Committee.	<p>The Water Utilities Alliance met on 7 August to coincide with the Australian Water Association NSW Conference in Orange on 8-9 August. A joint meeting was held with the Orana Water Utilities Alliance where opportunities to work collectively on key areas notably Operator training are in discussion. Central NSW is leading the state in the training of operators in compliance-based service delivery with work underway to access funding for training for 40 waste-water operators across 10 Councils.</p> <p>Tenders have been called for the Independent Audit of Performance Monitoring data. This is a key tool in benchmarking the performance of our LWUs that supports advocacy and informs future programming.</p> <p>Smart metering has been identified by the Alliance as an opportunity to not only reduce water and energy usage but also infrastructure costs over time. Where trials of Smart Metering are underway in Parkes and Bathurst and given that smart metering cuts across multiple areas within Council’s operations, the Alliance is developing scoping advice for GMAC for a region-wide smart metering forum to discuss current activity and opportunities.</p>

## Reports

					See separate report on Regional Water work underway on emergency town water supplies.
d)	Review and update the Water Strategic Business Plan and include identification of cost savings achieved	Water Utilities Alliance	July 2020	Report to the Regional Water Committee.	The Water Strategic Business Plan has been re-circulated to GMs for consideration with a report to be put up to GMAC. A report will be put to the next Board meeting seeking adoption of the Plan.
e)	Better preparedness for climate impacts by implementing the actions in the Drought Issues paper	Regional Water Committee	Dec 2019 and ongoing	Report to Board.	The draft TOR for the Regional Water Committee includes providing an on-going forum for inter-governmental cooperation to implement the actions in the Drought Issues Paper.

### Attachment/s

12. Joint Organisations workshop summary notes from 30 May 2019
13. 30 May 2019 Correspondence to Minister for Local Government, Shelley Hancock, from the JOs re JO Funding Model
14. 2019 Central NSW JO 5 year Procurement Plan
15. 18 June 2019 Correspondence to The Hon. S Hancock thankyou and further feedback on JOs
16. 29 July 2019 Correspondence from The Hon S. Hancock response to our feedback
17. 1 August 2019, email from The H. Hancock regarding the \$150,000 funding for each JO for a project.
18. 31 July 2019 invitation to Forum 1/2 Oct - LGNSW's Commitment to Joint Organisations
19. JO Chairs Meeting Minutes, 1 August 2019
20. NSWJO forum Terms of Reference (governance and operation arrangements)
21. Joint Organisation Chief Executive/Executive Officers Minutes of Meeting, 2 August 2019
22. OLG presentation by Tim Hurst
23. Presentation from Stephen Orr Deputy Secretary –MOG changes
24. Hunter JO powerpoint on shared services
25. Suggestions for codesign opportunities with JOs on the funding framework and the value proposition to the State
26. 12 June 2019 Correspondence to Minister for Planning the Hon R. Stokes seeking funding assistant for regional strategic planning
27. 25 July 2019 Incoming response from DPIE on behalf of the Hon. R Stokes

## Reports

**g. Administration Update****Report by Jennifer Bennett 9 August 2019****Recommendation/s****That the Board note the timeline for the implementation of the JO.**

Action	By	Update
<ul style="list-style-type: none"> <li>Obtain relevant insurances and workers compensation coverage</li> <li>Hold the first meeting of the joint organisation board</li> <li>Adopt a code of conduct</li> <li>Appoint an interim executive officer</li> <li>Obtain an ABN and TFN</li> <li>Reserve a domain name</li> <li>Establish a phone number and email address</li> </ul>	First month	√
Return signed funding agreement to OLG	29 June 2018	√
<ul style="list-style-type: none"> <li>Adopt a charter—and publish on website</li> <li>Adopt an expenses and facilities policy</li> </ul>	First three months	√
<ul style="list-style-type: none"> <li>Prepare a communication and engagement plan</li> <li>Organise for any relevant regional organisation of councils grants and contracts to be transferred to the joint organisation</li> </ul>	First three months	√ Communication Plan adopted 2 May Awaiting all copies to be returned.
Adopt a statement of revenue policy for 2018/19, including budget	31 August 2018	√
Funding report, noting key milestones to be met	28 September 2018	√
Adopt a statement of regional strategic priorities	30 December 2018	√
<ul style="list-style-type: none"> <li>Adopt a logo and other key elements of visual identity</li> <li>Deliver a website featuring the adopted visual identity</li> </ul>	First six months	The seal design has been used in the interim. Website is now live <a href="https://www.centraljo.nsw.gov.au/">https://www.centraljo.nsw.gov.au/</a> Collateral being updated. Social media updated. New email implemented.
Submit six-monthly progress and expenditure report to OLG on the Establishment Funds	28 February 2019	√
Adopt statement of revenue policy for 2019/20, including Budget	30 July 2019	√
Submit six-monthly progress and expenditure report to OLG on the Establishment Funds	31 August 2019	On track
Prepare an annual performance statement	30 November 2019	On track
Prepare audited financial reports for the period ending on the last day of the financial year after the year in which the joint organisation is established	31 October 2019	On track –Auditor appointed.

Attachment/s Nil

**Reports**

## h. Financial and Compliance Report

### Report by Ann Thomas 13 August 2019

#### Recommendation/s

**That the Board note the Finance and compliance report and gives permission for the audited accounts to be signed under the auspices of the Chair if the final result after audit does not differ greatly from the figures presented in this report.**

### Financial Report

This report presents the financial accounts of CNSWJO at 30 June 2019. It must be clearly noted that these accounts are still in the draft stage and unaudited. The annual audit of CNSWJO will be conducted by Intentus Chartered Accountants on 19 August 2019 and as such these accounts are an indication of the expected result as at 30 June 2019 and are not final.

This report indicates a full year surplus of \$77,431 against a budgeted surplus of \$147,000.

As this was the first trading year for the Joint Organisation and with Centroc still in transition there were minimal transactions conducted by the Joint Organisation during 2018/2019. Establishment funding of \$300,000 was received from the Office of Local Government and the major expense incurred was the Executive Officer recruitment and subsequent wages/oncosts.

The Management of Aggregated Electricity Procurement contract was transferred from Centroc to the Joint Organisation during 2018/2019 however all other contracts remained with Centroc. The transition of the remaining contracts is currently underway with completion expected shortly.

It is requested that the Board gives permission for the audited accounts to be signed under the auspices of the Chair if the final result after audit does not differ greatly from the figures presented in this report.

## Central NSW Joint Organisation

### Financial Position at 30 June 2019 - UNAUDITED DRAFT

	Budget 2018/2019	Actual 17/05/2019
<b>Income</b>		
Establishment Funding - Office of Local Government	300,000	300,000
Copyright Licence		15,980
Management of Aggregated Electricity Procurement		26,250
Interest		794
Vehicle Leaseback - Executive Officer		4,285
<b>Total Income</b>	<b>\$300,000</b>	<b>\$347,309</b>

## Reports



## Expenditure

Executive Officer Costs	150,000	189,798
Advocacy		855
Accounting/Audit	3,000	3,485
Bank Fees		100
Computer Software/Licences		328
Copyright Licence		16,094
Depreciation		244
Energy Projects		5,200
Management of Aggregated Electricity Procurement		26,250
Printing/Stationery/Postage		290
Recruitment costs		26,640
Website Hosting & Development		492
Sundry Costs		102
<b>Total Expenses</b>	<b>\$153,000</b>	<b>\$269,878</b>
<b>Surplus</b>	<b>\$147,000</b>	<b>\$77,431</b>

### Calendar of Compliance and Reporting Requirements

The OLG Council circular dated 14 March 2019, refers to key deadline and statutory reporting. Please see following. The region is up to date.

**Attachment/s Nil**

**JOINT ORGANISATION CALENDAR OF COMPLIANCE AND REPORTING REQUIREMENTS 2019-20**



	JULY 2019	AUGUST 2019	SEPTEMBER 2019	OCTOBER 2019	NOVEMBER 2019	DECEMBER 2019	JANUARY 2020	FEBRUARY 2020	MARCH 2020	APRIL 2020	MAY 2020	JUNE 2020
FINANCE	1 Annual Performance Statements to be prepared within 5 months (LGGR cl.397J(1)).					5 Last day for meeting to be held to present audited financial statements (s.418(2)). Excludes 2 Far West JOs.						
	1 Financial Statements for period 11 May 2018 to 30 June 2019 to be audited within 4 months (s.418(1)). Excludes 2 Far West JOs.											
	6 Proposed loan borrowings return to be submitted			17 Request for extension to lodge financial statements to be submitted in writing to OLG.								
	31 GST Certificate to be submitted to OLG.				28 Last day for notice of meeting date to present audited Financial Reports (s.418(2)). Excludes 2 Far West JOs.	28 Last day for annual performance statement to be published (LGGR cl. 397J(2)).						
		31 Submit six monthly progress and expenditure report to OLG on the Establishment Funds.		31 Audited Financial Statements for period 11 May 2018 to 30 June 2019 to be lodged with OLG (s.417(5) and LGGR cl. 397N(2)). Excludes 2 Far West JOs.	30 Annual Performance Statement due (LGGR cl.397J(1)).	31 Last day for preparation of, and publishing on JO website, the Statement of Strategic Regional priorities (LGGR cl.397H(3) &(5)).						
<p>Note: The requirements above are for all Joint Organisations unless there is a note in red.</p> <p># Joint Organisations to notify OLG throughout the year when loans are drawn down and/or new loans are established.</p>												
GOVERNANCE	1 Reminder: Lodgement of Pecuniary Interest returns due 30 September for voting representatives and designated persons who held office at 30 June (s.449(3)).											
				30 Annual Report of obligations under the Public Interest Disclosures 1994 to the Minister and the Ombudsman (s.31).			30 Public interest disclosures report due to the NSW Ombudsman. (s.8CA of the Public Interest Disclosures Act 1994).					
	31 Public interest disclosures report due to the NSW Ombudsman. (s.8CA of the Public Interest Disclosures Act 1994).		30 Lodge completed Pecuniary Interest returns for voting representative and designated persons. (s.449 (3)). Executive Officer table returns at next JO Board meeting. (s.450A).	30 Annual Report of obligations under the Government Information (Public Access) Act 2009 to the Minister and the Information Commissioner (s.125).								
GENERAL	Local Government Directory - Joint Organisations should notify the OLG (olg@olg.nsw.gov.au) of any senior staff or address changes via email to enable updating of the directory.											
	Joint Organisations must review its publication guide in relation to the Government Information (Public Access) Act 2009 and adopt a new publication guide at intervals of not more than 12 months; An agency may update and amend its publication guide at any time.											
	Joint Organisation Circulars are emailed to Joint Organisations. Please advise OLG (olg@olg.nsw.gov.au) of any change of JO email address. Joint Organisation Circulars can be downloaded from OLG webpage at www.olg.nsw.gov.au											
All clauses refer to the <i>Local Government (General) Regulation 2005</i> (LGGR) unless stated otherwise. References to Sections of the <i>Local Government Act 1993</i> are abbreviated (s.) followed by number.												

# Reports